Form 990

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2018
Open to Public Inspection

_	r OI L	ile 2018 Calendar year, or tax year beginning 001 1, 2018 and	enaing U	UN 30, 201	7				
В	Check applica	C Name of organization REDLANDS CHRISTIAN MIGRANT		D Employer ident	ification number				
	Add	ress 1 A G G G G T A B T G O T A T T T G							
	Nan	ne		1 59-	1221966				
	Initia retu	1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Room/suite	E Telephone number					
	Fina retu			239-658-3560					
	term	City or town, state or province, country, and ZIP or foreign postal code	-	G Gross receipts \$	71,768,726.				
		nded TMMOVATER BY 24142 2022		H(a) Is this a group					
F	App			for subordinate					
	pen	SAME AS C ABOVE		H(b) Are all subordinates					
T	Tax-e	xempt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) c	or 527	1	a list. (see instructions)				
		ite: > HTTP://WWW.RCMA.ORG		H(c) Group exempt					
_		of organization: Corporation Trust X Association Other	L Year		M State of legal domicile: FL				
	art I		L Tour	or formation, = 5 0 0	191 Otato of logal dofficile. 2 2				
	1	Briefly describe the organization's mission or most significant activities: REDLA	ANDS C	HRISTIAN MI	GRANT				
Activities & Governance		ASSOCIATION, INC. (RCMA) WAS INCORPORATED							
na	2	Check this box if the organization discontinued its operations or dispos			esets				
Ver	3			3	T				
ලි	4	Number of independent voting members of the governing body (Part VI, line 1b)							
ංජ ග	5	Total number of individuals employed in calendar year 2018 (Part V, line 2a)							
iŧie	6	Total number of volunteers (estimate if necessary)							
냚	7 2	Total unrelated business revenue from Part VIII, column (C), line 12							
Ă	b	Net unrelated business taxable income from Form 990-T, line 38							
				Prior Year	Current Year				
-	8	Contributions and grants (Part VIII, line 1h)		67,436,036.					
une	9	Program service revenue (Part VIII, line 2g)		677,835.					
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		38,097.					
æ	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		1,057,633.					
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		69,209,601.					
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		18,000.					
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.					
40	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		51,540,824.					
Se	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.					
Expenses	Ь	Total fundraising expenses (Part IX, column (D), line 25) 265, 21	.5.						
Щ	17	AD 1 19		19,629,693.	20,207,545.				
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		71,188,517.					
	19	Revenue less expenses. Subtract line 18 from line 12		-1,978,916.					
Jo.				ginning of Current Year					
Net Assets or	20	Total assets (Part X, line 16)		31,741,373.	32,014,834.				
ASS	21	Total liabilities (Part X, line 26)		12,381,304.					
Net	22	Net assets or fund balances. Subtract line 21 from line 20		19,360,069.					
Pa	irt II	Signature Block							
Unde	er pen	alties of perjury, I declare that I have examined this return, including accompanying schedules	and stateme	nts, and to the best of m	y knowledge and belief, it is				
true,	corre	ct, and complete Declaration of preparer (other than officer) is based on all information of whi	ich preparer l	nas any knowledge.					
		Male Garcia		3/24/	2020				
Sign	า	Signature of officer		Date					
Her		■ ISABEL GARCIA, EXECUTIVE DIRECTOR							
		Type or print name and title							
		Print/Type preparer's name Preparer's signature		ate Check	PTIN				
Paid		MARGARITA G. LISKER, CPA Margarita G. Liskei	K CPA	3/19/20 if self-emplo	yed ₽00957338				
Prep	arer	Firm's name ZOMMA GROUP, LLP		Firm's EIN	65-0715836				
Use	Only	Firm's address 355 ALHAMBRA CIRCLE, SUITE 1100							
		CORAL GABLES, FL 33134		Phone no. 3 0	5 444-8288				
May	the I	RS discuss this return with the preparer shown above? (see instructions)			X Yes No				

Pa	art III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	RCMA OPENS DOORS TO OPPORTUNITIES THROUGH QUALITY CHILD CARE AND
	EDUCATION FROM CRIB TO HIGH SCHOOL AND BEYOND.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
_	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$14,679,005. including grants of \$) (Revenue \$761,175. FROM THREE MODEST CHILD-CARE CENTERS WITH 75 CHILDREN IN 1965, RCMA
	TODAY SERVES NEARLY 6,500 CHILDREN OF MIGRANT FARM WORKERS AND RURAL,
	LOW-INCOME FAMILIES IN 68 CENTERS AND 3 CHARTER SCHOOLS THROUGHOUT
	FLORIDA.
	BUNIADITY
	CHILDREN IN OUR CENTERS RANGE FROM 6 WEEKS TO 12 YEARS OLD. RCMA'S
	INCLUSION OF CHILDREN WITH DISABILITIES, BEGINNING WITH INFANTS AND
	TODDLERS, HAS BEEN RECOGNIZED AS A MODEL WITHIN FLORIDA.
	RCMA, THE LARGEST SINGLE PROVIDER OF CHILD-CARE SERVICES IN FLORIDA,
	NOW OFFERS PRESCHOOL SERVICES IN 20 RURAL COMMUNITIES. LIKE OTHER
	CHILDREN RCMA SERVES, MOST OF THOSE ENROLLED SPEAK ENGLISH AS A SECOND
4b	(Code:) (Expenses \$39,360,536. including grants of \$) (Revenue \$)
	HEAD START, EARLY HEAD START AND MIGRANT HEAD START ARE COMPREHENSIVE
	CHILD-DEVELOPMENT PROGRAMS THAT SERVE PREGNANT WOMEN, CHILDREN FROM
	BIRTH TO AGE 5 AND THEIR FAMILIES. THE PROGRAMS STRIVE TO INCREASE THE
	SCHOOL READINESS OF YOUNG CHILDREN IN LOW-INCOME FAMILIES.
	VEV MO MUE CHOOCCO OF DOWN IN DEEDNEING VOIDIG CHILDDEN HOD DIVILLO
	KEY TO THE SUCCESS OF RCMA IN PREPARING YOUNG CHILDREN FOR PUBLIC SCHOOL IS ITS MISSION TO HIRE STAFF AND TEACHERS FROM THE COMMUNITIES
	SERVED. MOST OF OUR STAFF IS BILINGUAL, AND MANY ARE FORMER MIGRANT
	FARM WORKERS, INCLUDING OUR INTERIM EXECUTIVE DIRECTOR AND DIRECTOR OF
	FARMWORKER ADVOCACY.
	HEAD START NATIONALLY EVOLVED FROM A TASK FORCE RECOMMENDATION IN 1964
4c	(Code:) (Expenses \$ 7,060,539. including grants of \$) (Revenue \$
	RCMA OPERATES THREE CHARTER SCHOOLS (PUBLIC SCHOOLS OF CHOICE), THE
	IMMOKALEE COMMUNITY SCHOOL IN EASTERN COLLIER COUNTY, THE WIMAUMA
	ACADEMY, AND THE LEADERSHIP ACADEMY IN SOUTHEASTERN HILLSBOROUGH
	COUNTY, WHICH PROVIDE A UNIQUE OPPORTUNITY FOR RCMA TO EXTEND ITS
	POSITIVE IMPACT ON CHILDREN.
	MILE AGUADA A DROUTRE & CRIMEROS MRINGERIOS FOR AND ACTION OF THE CONTRACTOR OF THE
	THE SCHOOLS PROVIDE A SEAMLESS TRANSITION FOR CHILDREN AS THEY PROGRESS
	FROM RCMA'S EARLY CHILDHOOD AND PRE-KINDERGARTEN PROGRAMS INTO
	ELEMENTARY SCHOOL AND MIDDLE SCHOOL IN HILLSBOROUGH COUNTY. TEST
	RESULTS CONFIRM THAT THE LONGER STUDENTS REMAIN WITH RCMA, THE BETTER
	THEY PERFORM IN SCHOOL. OUR CHILDREN'S IMPROVEMENT BETWEEN KINDERGARTEN AND THIRD GRADE ON READING ASSESSMENTS, FOR EXAMPLE, IS DRAMATIC. WHEN
44	Other program services (Describe in Schedule O.)
→u	(Expenses \$ 4,141,806. including grants of \$ 20,000.) (Revenue \$
4e	Total program service expenses 55, 241, 886.
r.c	Form 990 (2018)
	Form 990 (2018)

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X		100	
	as applicable.		- 3	
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		_X_
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		_X_
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		_X_
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
þ	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		<u>X</u>
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	_	X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	_	<u>X</u>
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			v
45	or more? If "Yes," complete Schedule F, Parts I and IV	14b	-	<u>X</u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any		- 1	7.7
16	foreign organization? If "Yes," complete Schedule F, Parts II and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	15	-	<u>X</u>
10		40		v
17	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	-	<u>X</u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	4-		х
18	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	17	-	
		18	x	
19	1c and 8a? If "Yes," complete Schedule G, Part II Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes."	10	22	
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	_	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		_	
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
				-

Form 990 (2018) ASSOCIATION, INC.

Part IV Checklist of Required Schedules (continued)

			Tv	T NI
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		Yes	No
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	x	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current		1	
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		X
248	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete		1	
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	21		
_	instructions for applicable filing thresholds, conditions, and exceptions):			1
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
29	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
30	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	_	X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			37
31	contributions? If "Yes," complete Schedule M	30		_ <u>X</u> _
01			- 1	37
32	If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	31		<u>X</u>
-				v
33	Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32	-	_ <u>X</u> _
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	00	- 1	v
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	33	-	<u>x</u>
	Part V, line 1	34		Х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	- +	X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	35a		
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	OOD		_
	If "Yes," complete Schedule R, Part V, line 2	36	- 1	X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
15	Note. All Form 990 filers are required to complete Schedule O	38	х	
Par				•
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			W.
	(gambling) winnings to prize winners?	1c	X	
32004	12-31-18	Form (200	1040

Form 990 (2018) ASSOCIATION, INC.

| Part V | Statements Regarding Other IRS Filings and Tax Compliance (continued)

-	(continued)			_
0-	Factor than primate of annular reported on Famo W.O. Tarananittal of Warrana J.T., Old J.		Yes	No
Za	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 2019			
h	filed for the calendar year ending with or within the year covered by this return	01	X	
U		2b		
20	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		Х	. 12
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
44	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
h	financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country:	4a	-	Х
D	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	- 1	1	
5a	When the approximation a product a provide the state of t	-		X
b		5a		X
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5b		
6a	man and the state of the state	5c	-	
oa	٠٠٠ - المنابع	60		х
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	6a	-	22
	where mad down all all the O	6b		
7	Organizations that may receive deductible contributions under section 170(c).	QD		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X
b	If IIVes II slightly approximation mostly the share of the state of th	7b	-	- 22
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	7.0	-	
·	to file Form 8282?	7c		х
d	If "Yes," indicate the number of Forms 8282 filed during the year	70		-12
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		_
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the		Lea	10
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.		5	6.7
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:	1587		
а	Initiation fees and capital contributions included on Part VIII, line 12			T Tr
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities10b			1
11	Section 501(c)(12) organizations. Enter:	25		
а	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against		- 2	
	amounts due or received from them.)		11-5	
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			8-
а	Is the organization licensed to issue qualified health plans in more than one state?	13a	_	
	Note. See the instructions for additional information the organization must report on Schedule O.			
	Enter the amount of reserves the organization is required to maintain by the states in which the			4,41
	organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a	_	<u>X</u>
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			7.7
	excess parachute payment(s) during the year?	15		X
	If "Yes," see instructions and file Form 4720, Schedule N.	16		v
	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O.		174	1.5

Form 990 (2018)

REDLANDS CHRISTIAN MIGRANT ASSOCIATION. INC. 59-1221966 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 31 1a Enter the number of voting members of the governing body at the end of the tax year 1a If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. **b** Enter the number of voting members included in line 1a, above, who are independent 31 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision X of officers, directors, or trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets? X 5 Did the organization have members or stockholders? X 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? X 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or X persons other than the governing body? 7b 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: X a The governing body? 8a b Each committee with authority to act on behalf of the governing body? X Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the X organization's mailing address? If "Yes," provide the names and addresses in Schedule O. Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a Did the organization have local chapters, branches, or affiliates? 10a X b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b X 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe X in Schedule O how this was done 12c Did the organization have a written whistleblower policy? X 13 13 X Did the organization have a written document retention and destruction policy? 14 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X a The organization's CEO, Executive Director, or top management official 15a **b** Other officers or key employees of the organization X 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed FL Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)s only) available

- for public inspection. Indicate how you made these available. Check all that apply,
 - X Own website
- X Another's website
- X Upon request
- X Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- State the name, address, and telephone number of the person who possesses the organization's books and records GILBERT FLORES, DIRECTOR OF FINANCE - 239-658-3560

402 W. MAIN STREET, IMMOKALEE, FL 34142-3933

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per	(do	not c	Pos heck ss pe	C) sitior more	1 than is bot	one h an	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	week (list any hours for related organizations below line)	stee or director	Institutional trustee	Officer		Highest compensated employee	Ė	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1) MEDORA KROME	1.00									
PRESIDENT		X						0.	0.	0.
(2) LARRY SALUSTRO	1.00	1								
VICE PRESIDENT		X						0.	0.	0.
(3) LINDA MILES-ADAMS	1.00									
VICE PRESIDENT		X						0.	0.	0.
(4) MICHAEL T. BAYER	1.00									
VICE PRESIDENT		X						0.	0.	0.
(5) JAIME WEISINGER	1.00									
VICE PRESIDENT		X						0.	0.	0.
(6) JOAQUIN PEREZ	1.00									
VICE PRESIDENT		X						0.	0.	0.
(7) SANDRA HIGHTOWER	1.00									
VICE PRESIDENT		X						0.	0.	0.
(8) RICHARD PRINGLE	1.00									
SECRETARY		X						0.	0.	0.
(9) WILLIAM FERRARI	1.00									
TREASURER		X						0.	0.	0.
(10) MICHAEL STUART	1.00									
PAST PRESIDENT		X						0.	0.	0.
(11) DONNA GAFFNEY	1.00									
BOARD MEMBER		X		_	_			0.	0.	0.
(12) WILMA ROBLES DE MELENDEZ, PH D	1.00									
BOARD MEMBER		Х		_	\Box			0.	0.	0.
(13) BARBARA MAINSTER ROLLASON	1.00									
BOARD MEMBER		X		_	_			0.	0.	0.
(14) AL J. HINSON	1.00									
BOARD MEMBER		Х	_	_	_			0.	0.	0.
(15) ANSBERTO VALLEJO	1.00									
BOARD MEMBER	4	Х	4	_	_	_		0.	0.	0.
(16) GLORIA KENDRICK	1.00									
BOARD MEMBER	1 00	X	_	_		\perp	_	0.	0.	0.
(17) MINERVA JAIMES	1.00	_								_
BOARD MEMBER 832007 12-31-18		X						0.	0.	0 . Form 990 (2018)

ASSOCIATION, INC.

Part VII Section A. Officers, Directors, Trus	tees, Key Em	ploy	ees	and	d Hi	ghe	st C	ompensated Employee	s (continued)			
(A)	(B)			-	C)			(D)	(E)		(F)	
Name and title	Average	(de	not c	Pos			one	Reportable	Reportable		Estima	ted
	hours per	box	, unle	ss pe	rson i	is bot	h an	compensation	compensation		amoun	t of
	week	-	icer ar	ia a a	Irecto	or/trus	itee)	from	from related		othe	
	(list any hours for	or director						the	organizations		ompens	
	related	0 0	8			ated		organization	(W-2/1099-MISC	′ I	from t	
	organizations	trustee	ta l		83	l ii		(W-2/1099-MISC)			organiza	
	below	큠	tional		ploy	t co					and rela organiza	
	line)	Individual t	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			Ι,	ngamza	lions
(18) DANI HIGGINS	1.00											
BOARD MEMBER		X						0.		0.		0.
(19) FRITZ ROKA	1.00											
BOARD MEMBER		X					_	0.		0.		0.
(20) CLAUDIA LANDEROS	1.00											_
PARENT BOARD MEMBER	1 00	X				_	_	0.	(0.		0.
(21) CLAUDIO JOSE	1.00											•
PARENT BOARD MEMBER (22) EMIG DE LA CRUZ	1 00	X				H	_	0.		0.		0.
PARENT BOARD MEMBER	1.00	x						0.	l ,	o.		0.
(23) REFUGIO VILLEDA	1.00	<u> </u>	-	-		H		0.		7.		0.
PARENT BOARD MEMBER	1.00	x						0.	l (0.
(24) ERIK MARTINEZ	1.00					\vdash						
PARENT BOARD MEMBER		x						0.	(0.
(25) KANTA ALLEN	1.00											
PARENT BOARD MEMBER		х						0.	().		0.
(26) HIEDI WHITE	1.00											
PARENT BOARD MEMBER		X						0.).		0.
1b Sub-total							>	0.).		0.
c Total from continuation sheets to Part VI							•	349,182.).		0.
d Total (add lines 1b and 1c)							<u> </u>	349,182.).		0.
2 Total number of individuals (including but n	ot limited to th	ose	liste	d ab	ove)) wh	o re	ceived more than \$100,	000 of reportable			2
compensation from the organization		_	_	_	_	_	_				Yes	No No
3 Did the organization list any former officer,	director or tra	otoo	, ko	v or	nla		or h	nighest compensated on	anlavas an		168	INO
line 1a? If "Yes," complete Schedule J for se										3		Х
4 For any individual listed on line 1a, is the su												
and related organizations greater than \$150										. 4		Х
5 Did any person listed on line 1a receive or a											8 1. 9	
rendered to the organization? If "Yes." com	plete Schedule	Jfc	or su	ch c	erso	on .				. 5		X
Section B. Independent Contractors												
1 Complete this table for your five highest cor									•	nsation	from	
the organization. Report compensation for t	he calendar ye	ar e	ndin	g wi	th o	r wit	thin		ear.			
(A) Name and business	address							(B) Description of so	envices	Comi	(C) pensatio	nn.
CHILD CARE OF SW FLORIDA,		λ T.	TCZ	1 D I	7.0	_	\dashv	2 22011741011 01 01		00///	- or route	

(A) Name and business address	(B) Description of services	(C) Compensation
CHILD CARE OF SW FLORIDA, 6831 PALISADES		
PARK COURT, SUITE 6, FT. MYERS, FL 33912	CHILD CARE SERVICES	335,340.
AVON PARK COMMUNITY DAY CARE		
800 SOUTH DELANEY, AVON PARK, FL 33825	CHILD CARE SERVICES	323,629.
GUADALUPE CHILD DEVELOPMENT CENTER		
505 HOPE CIRCLE, IMMOKALEE, FL 34142	CHILD CARE SERVICES	248,776.
PRAGER METIS CPAS, LLC, 355 ALHAMBRA		
CIRCLE, SUITE 1100, CORAL GABLES, FL 33134	AUDITING	165,000.
	_	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization \$4

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990

	ALLON, IN			_		_	_		59-122	1966
Coulding. Officers, Directors		mple	oyee			ligh	est		ees (continued)	
(A) Name and title	(B) Average hours	(c	hecl	Pos	C) sition that		oly)	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(27) CARRIE JOHNSON PARENT BOARD MEMBER	1.00	x						0.		
(28) FANNIE FAIR	1.00	A			\vdash	H	\vdash	0.	0.	0.
PARENT BOARD MEMBER	1.00	x								
(29) MARIA PINA	1 00	Α.	-	_	\vdash	_	-	0.	0.	0.
PARENT BOARD MEMBER	1.00	x							_	
(30) PATRICIA MIRANDA	1 00	Δ		_	\vdash		-	0.	0.	0.
PARENT BOARD MEMBER	1.00	x								_
(31) MARIA JUAREZ	1.00			_	\vdash			0.	0.	0.
PARENT BOARD MEMBER	1.00	x								
(32) MARCELA ESTEVEZ	1.00	^		-	\vdash	-		0.	0.	0.
PARENT BOARD MEMBER	1.00	x						0		
(33) ISABEL GARCIA VARGAS	50.00	Δ	\dashv	\dashv	\rightarrow			0.	0.	0.
EXECUTIVE DIRECTOR	30.00			x				118,686.	0.	•
(34) GILBERT FLORES	50.00			^	\dashv	-		110,000.	0.	0.
DIRECTOR OF FINANCE	30.00			x				124,445.	0.	0
(35) MARIA AZUCENA QUINTANILLA	50.00	Н	\dashv	^				124,443.	0.	0.
DIRECTOR OF HUMAN RESOURCE	30.00			x		- 1		106,051.	0.	0.
				-	\dashv	_		100,031.		0.
						- 1				
			\neg	T	\Box	\neg				
					- 1				1	
						\neg				
					\neg					
		П				\neg				
				\neg		П				
				П	\Box	T				
		+	+	+	+	+	\dashv			
otal to Part VII. Section A, line 1c								349,182.		
				****	-					

Form 990 (2018) ASSOCIA
Part VIII Statement of Revenue

		Check if Schedule O cont	ains a response	or note to any line	in this Part VIII			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
रे स	1 a	Federated campaigns	1a				THE ISS	- 2011 P
Contributions, Gifts, Grants and Other Similar Amounts	Ŀ	Membership dues						FR VENTER
G, E		Fundraising events		342,278.				
ifts ar A		Related organizations				South Marketing		
O H	e	Government grants (contributi	,	70,010,171.				
Sir	f	All other contributions, gifts, gran						
her		similar amounts not included above						
ō		Noncash contributions included in lines						
Son	ŀ	Total. Add lines 1a-1f			70,352,449.	WORLD STREET		
- 10				Business Code		1000 E 1000 E 1000	Colon Section	Marine To a
ø.	2 a	CHILD CARE FEES		624410	761,175.	761,175.		
<u>vi</u>	b					, 1		
Ser	~							
Mer								
gra		-						
Program Service Revenue	f	All other program service reve	nue					
		Total. Add lines 2a-2f			761,175.			
-	3	Investment income (including	dividende inter	net and	,,,,,,,,			
	3	other similar amounts)			44,969.			44,969.
	4	Income from investment of tax						44,505.
			•					
	5	Royalties	(i) Real					
		One en wente	244,290	(ii) Personal				
	6 a		61,624					
	D	Less: rental expenses	182,666					
	С	· /			182,666.	III all the grant of the	192 666	
			T 40 111		102,000.		182,666.	
	7 a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory		13,386.				
	р	Less: cost or other basis			3 000			
		and sales expenses		13,386.		TEN THAT		
		Gain or (loss)			42.206			40.004
		Net gain or (loss)			13,386.			13,386.
힐	8 a	Gross income from fundraising		1 1				
ē		including \$ 342,		1 1				
Other Reven		contributions reported on line		104 000				
e e		Part IV, line 18					31 3 11	
된		Less: direct expenses		72,828.	10.21			
		Net income or (loss) from fund			28,192.			28,192.
	9 a	Gross income from gaming act		1		7, 42 27 7 27	The second	Tuest tale
	_	Part IV, line 19						TWE BURY
		Less: direct expenses						
		Net income or (loss) from gami	-					
	10 a	Gross sales of inventory, less r			A. LEW HE		INE INCENT	
		and allowances						
- 1		Less: cost of goods sold						
-	<u>C</u>	Net income or (loss) from sales						
1		Miscellaneous Revenue		Business Code	AFT 121			
- 1	11 a	OTHER REVENUE		624100	251,437.			251,437.
	b			\vdash				
- 1	C							
	d							
	е	Total. Add lines 11a-11d			251,437.			
	12	Total revenue. See instructions			71,634,274.	761,175.	182,666.	337,984.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a responsor include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21			3-11-11	0Aportoea
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	20,000.	20,000.	A broughting F	
3	Grants and other assistance to foreign			STUDY STORY	PROFESSION .
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				112111199
5	Compensation of current officers, directors,				
	trustees, and key employees	368,563.		341,875.	26,68
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	41,991,343.	38,438,629.	3,459,889.	92,82
8	Pension plan accruals and contributions (include				,
	section 401(k) and 403(b) employer contributions)	971,209.	841,176.	127,824.	2,20
9	Other employee benefits	6,386,095.	5,949,576.	425,231.	11,28
0	Payroll taxes	3,747,352.	3,433,543.	303,754.	10,05
1	Fees for services (non-employees):				
а	Management				
b	Legal	110,043.	2,118.	107,925.	
С	Accounting	165,000.		165,000.	
	Lobbying				
	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)	68,616.	15,776.	52,840.	
2	Advertising and promotion				
	Office expenses				
Ļ	Information technology				
	Royalties				
	Occupancy	5,150,195.	4,535,481.	614,006.	708
	Travel	452,601.	297,033.	146,720.	8,84
	Payments of travel or entertainment expenses				0,040
	for any federal, state, or local public officials				
	Conferences, conventions, and meetings	942,038.	873,942.	65,677.	2,419
	Interest	189,728.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	189,728.	2,41.
	Payments to affiliates				
	Depreciation, depletion, and amortization	3,041,563.	1,637,540.	1,404,023.	
	Insurance				
	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line				
	24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
	UNRELATED BUSINESS INCO	7,619.		7,619.	
	SUPPLIES	2,082,177.	1,941,051.	140,761.	365
	CONTRACTED SERVICES	1,938,409.	1,938,409.	T=0,/01.	305
	FOOD	1,716,769.	1,716,769.		
	All other expenses	4,342,787.	3,600,843.	632,134.	109,810
	Total functional expenses. Add lines 1 through 24e	73,692,107.	65,241,886.	8,185,006.	265,215
	Joint costs. Complete this line only if the organization	, ,		3,203,000.	4VJ, 413
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
		1		I.	

832010 12-31-18

Par	tΧ	Balance Sheet					
		Check if Schedule O contains a response or note	e to any	line in this Part X		,	
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			1,676,092.	1	2,174,590
	2	Savings and temporary cash investments			1,056,793.	2	479,478
	3	Pledges and grants receivable, net			3,684,319.	3	3,950,161
	4	Accounts receivable, net			504,567.	4	506,953
	5	Loans and other receivables from current and for					
		trustees, key employees, and highest compensa	ted em	ployees. Complete			
		Part II of Schedule L		5			
	6	Loans and other receivables from other disqualif					
- 1		section 4958(f)(1)), persons described in section	4958(c)	(3)(B), and contributing			
-1		employers and sponsoring organizations of secti	on 501	(c)(9) voluntary			
۱ م		employees' beneficiary organizations (see instr).			6		
Assets	7	Notes and loans receivable, net				7	
ξ	8	Inventories for sale or use				8	
- 1	9				811,112.	9	825,043
- 1	10a	Land, buildings, and equipment: cost or other	1 1				
- 1		basis. Complete Part VI of Schedule D	10a	62,617,338.			
- 1	b	Less: accumulated depreciation	10b	42,170,772.	22,478,171.	10c	20,446,566
- 1	11	Investments - publicly traded securities				11	
- [12	Investments - other securities. See Part IV, line 1				12	
	13	Investments - program-related. See Part IV, line 1		125,000.	13	125,000	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11			1,405,319.	15	3,507,043
	16	Total assets. Add lines 1 through 15 (must equa			31,741,373.	16	32,014,834
	17	Accounts payable and accrued expenses			6,263,660.	17	8,976,815
	18	Grants payable		18			
	19	Deferred revenue				19	
- 1	20	Tax-exempt bond liabilities		20			
-	21	Escrow or custodial account liability. Complete P	art IV c	f Schedule D		21	
	22	Loans and other payables to current and former				13	
FIGURINGS		key employees, highest compensated employees					
2		Complete Part II of Schedule L				22	
1	23	Secured mortgages and notes payable to unrelate			6,117,644.	23	5,734,447
	24	Unsecured notes and loans payable to unrelated				24	
	25	Other liabilities (including federal income tax, pay					
		parties, and other liabilities not included on lines	17-24).	Complete Part X of			
		Schedule D			10 201 204	25	14 511 060
+	26	Total liabilities. Add lines 17 through 25			12,381,304.	26	14,711,262
		Organizations that follow SFAS 117 (ASC 958)		here 🕨 🔼 and			
2		complete lines 27 through 29, and lines 33 and		-	11 010 405		0 005 000
1	27	Unrestricted net assets	11,012,485.	27	9,925,330		
	28	Temporarily restricted net assets	8,347,584.	28	7,378,242		
	29	Permanently restricted net assets		29			
3		Organizations that do not follow SFAS 117 (AS					
		and complete lines 30 through 34.		H		00	
	30	Capital stock or trust principal, or current funds			30		
	31	Paid-in or capital surplus, or land, building, or equ				31	
2	32	Retained earnings, endowment, accumulated inc		10 360 060	32	17 202 572	
	33	Total net assets or fund balances			19,360,069.	33	17,303,572
	34	Total liabilities and net assets/fund balances			31,741,373.	34	32,014,834 Form 990 (201)

Part XI Reconciliation of Net Assets				2010
Check if Schedule O contains a response or note to any line in this Part XI				
Total revenue (must equal Part VIII, column (A), line 12)	1	71,63	4,2	74.
Total expenses (must equal Part IX, column (A), line 25)	2	73,69		
3 Revenue less expenses. Subtract line 2 from line 1		-2,05		
Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	19,36		
5 Net unrealized gains (losses) on investments				36.
6 Donated services and use of facilities				
7 Investment expenses				
8 Prior period adjustments				
Other changes in net assets or fund balances (explain in Schedule O)	9			0.
Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
column (B))	10	17,30	3.5	72.
Part XII Financial Statements and Reporting				
Check if Schedule O contains a response or note to any line in this Part XII				X
			Yes	_
1 Accounting method used to prepare the Form 990: Cash X Accrual Other		I E S		-41
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.				
2a Were the organization's financial statements compiled or reviewed by an independent accountant?				
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a				
separate basis, consolidated basis, or both:				
Separate basis Consolidated basis Both consolidated and separate basis		1 5		
b Were the organization's financial statements audited by an independent accountant?		2b	х	
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separa	te basis,		[E] [
consolidated basis, or both:	,	54.43		
X Separate basis Consolidated basis Both consolidated and separate basis				
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of t	ne audit.			
review, or compilation of its financial statements and selection of an independent accountant?			х	
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.			70.00	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the S	ngle Audit			
Act and OMB Circular A-133?	_	3a	x	
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired audit			
or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	х	
		Form	990 (2018)

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

59-1221966

REDLANDS CHRISTIAN MIGRANT **Employer identification number** ASSOCIATION, INC. Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part

he	ne organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)							
1		A church, convention of cl	hurches, or associati	on of churches describe	d in secti	on 170(b)	(1)(A)(i).	
2		A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)						
3	Ш	A hospital or a cooperative	e hospital service org	anization described in	section 17	O(b)(1)(A)((iii).	
4		A medical research organi	zation operated in co	njunction with a hospita	d describe	d in secti	on 170(b)(1)(A)(iii). Ente	r the hospital's name,
		city, and state:						
5		An organization operated	for the benefit of a co	ollege or university owne	d or opera	ted by a g	overnmental unit describ	ped in
		section 170(b)(1)(A)(iv). (
6		A federal, state, or local go	overnment or governi	mental unit described in	section 1	70(b)(1)(A	۱)(۷).	
7	X	An organization that norm						public described in
		section 170(b)(1)(A)(vi). (0						passio accombod in
8		A community trust describ		(1)(A)(vi). (Complete Pa	rt II.)			
9		An agricultural research or				ed in coni	iunction with a land-grap	t college
		or university or a non-land-						
		university:	grant contago or agric	, and a (000 mondono)	. Littor tiro	riarrio, ori	y, and state of the colleg	e oi
10		An organization that norma	ally receives: (1) more	than 33 1/3% of its sur	nort from	contributio	one membership fees a	nd groop rossints from
		activities related to its exer						
		income and unrelated busi						
		See section 509(a)(2). (Co		(ICOS SECTION O 1 1 tax) III	om busine	ooco acqu	illed by the organization	alter Julie 30, 1975.
1		An organization organized		ively to test for public sa	foty Sec	coction 5	(00(a)(4)	
2		An organization organized						
_		more publicly supported or						
		lines 12a through 12d that						Check the box in
а		Type I. A supporting org						-1. d
u		the supported organization						
		organization. You must			а тпајотту с	or trie alrea	ctors or trustees of the s	upporting
b		1			diam collaboria			
U	L	Type II. A supporting org						
		control or management of			ame perso	ns that co	introl or manage the sup	ported
_		organization(s). You mus						
С		Type III functionally inte						ed with,
		its supported organizatio						
d		Type III non-functionally						
		that is not functionally int						veness
_		requirement (see instruct						
е		Check this box if the orga					Type I, Type II, Type III	
,	F	functionally integrated, or						
		the number of supported of						
g		de the following information Name of supported	(ii) EIN	d organization(s). (iii) Type of organization	(iv) is the orga	inization listed	(v) Amount of monetary	(ui) Amount of other
	(-)	organization	(1) =114	(described on lines 1-10	in your govern		support (see instructions)	(vi) Amount of other support (see instructions)
-	-			above (see instructions))	Yes	No	Topper (coo mondone)	capport (doc metractions)
-								
_								
_								
-								
					l l			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 832021 10-11-18

Schedule A (Form 990 or 990-EZ) 2018

Schedule A (Form 990 or 990-EZ) 2018 ASSOCIATION, INC.

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support						
Cale	endar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and			3.00			
	membership fees received. (Do not						
	include any "unusual grants.")	59761436.	63764242.	69651184.	67436036.	70352449.	330965347
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	59761436.	63764242.	69651184.	67436036.	70352449.	330965347
5	The portion of total contributions		FISH LINE			STEELER !	
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,					THE TAX DE	
	column (f)			ESTIMATE.			
6	Public support. Subtract line 5 from line 4.				COMPLETE:		330965347
	ction B. Total Support						P30703317
Cale	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	Amounts from line 4	59761436.	63764242.	69651184.	67436036.	70352449.	330965347
	Gross income from interest,						
	dividends, payments received on	l I					
	securities loans, rents, royalties,						
	and income from similar sources	12,167.	13,180.	13,133.	38,097.	47.975.	124,552.
9			,			,	
_	activities, whether or not the						
	business is regularly carried on				43,387.	182,666.	226,053.
10	Other income. Do not include gain				20,00,0		220,000
	or loss from the sale of capital						
	assets (Explain in Part VI.)	67,792.	38.397.	188.615.	983,773.	248.431.	1527008.
11	Total support. Add lines 7 through 10						332842960
	Gross receipts from related activities,	etc (see instructio	ine)				,337,198.
	First five years. If the Form 990 is for	•	,	d fourth or fifth ta	v vear as a section		755172501
	organization, check this box and stop	_			•		
Sec	tion C. Computation of Public						
_	Public support percentage for 2018 (li			olumn (fl)		14	99.44 %
	Public support percentage from 2017					15	99.55 %
	33 1/3% support test - 2018. If the o						
	stop here. The organization qualifies a	_		-		•	
b	33 1/3% support test - 2017. If the o						
	and stop here. The organization quali	-		· ·			
17a	10% -facts-and-circumstances test						
	and if the organization meets the "fact	•					,
	meets the "facts-and-circumstances" t						
b	10% -facts-and-circumstances test						
_	more, and if the organization meets th						
	organization meets the "facts-and-circ		•				
18	Private foundation. If the organization			•			
	The state of the s					dule A (Form 990	

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to

Sec	qualify under the tests listed to	pelow, please com	plete Part II.)				
_	ndar year (or fiscal year beginning in)	(a) 2014	/h) 2015	(a) 0016	(4) 0047	1,0040	I 24/
	Gifts, grants, contributions, and	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
•	membership fees received. (Do not						
	include any "unusual arente ")						
2	Gross receipts from admissions,						
_	merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that				1		
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
_	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5					-	
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
C	Add lines 7a and 7b						
	Public support. (Subtract line 7c from fine 6.)			V S E DU C'H			
_	tion B. Total Support						
	ndar year (or fiscal year beginning in) 📂	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties, and income from similar sources						
	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
	Net income from unrelated business activities not included in line 10b.						
	whether or not the business is					1 1	
	regularly carried on						
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for	the organization's	first, second, third	, fourth, or fifth ta	x year as a section	n 501(c)(3) organizat	tion,
	check this box and stop here						▶□
	tion C. Computation of Public						
	Public support percentage for 2018 (lii		-	olumn (f))		15	%
	Public support percentage from 2017				HT SHIP STORES	16	%
	tion D. Computation of Invest						
	nvestment income percentage for 20			ie 13, column (f))		17	%
	nvestment income percentage from 2					18	%
	33 1/3% support tests - 2018. If the						is not
	more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization						
	b 33 1/3% support tests - 2017. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization						
							▶∐
<u> 20 </u>	Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions						

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes, " answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
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Pa	rt IV Supporting Organizations (continued)			Men
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?	11 10 11	ELL	1
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)		- 5	THE
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a. b. or c. provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			3.91
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the	15 50 1		
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported		- 3	
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			32.6
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors	18.8	100	9,2
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		FOR	
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the		1 3	
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported		100	sa H
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	1000		
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction	s).		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
C	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see in	structions),		
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify	1.0	U.S.	
	those supported organizations and explain how these activities directly furthered their exempt purposes,	H-18		
	how the organization was responsive to those supported organizations, and how the organization determined		123	3
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more	37-		
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.	ALT:		
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			46
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			6-1
	of its supported organizations? If "Yes " describe in Part VI the role played by the organization in this record	3b		

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporti	ng Organi	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyi			Part VI.) See instructions
_	other Type III non-functionally integrated supporting organizations must of			,
Sect	ion A - Adjusted Net Income	(A) Prior Year	(B) Current Year (optional)	
_1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
	Total (add lines 1a, 1b, and 1c)	1d		
	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
ecti	on C - Distributable Amount	la la		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4	A. 179, ST. 1	
5	Income tax imposed in prior year	5		
	Distributable Amount. Subtract line 5 from line 4, unless subject to		FLEG HOUNE HE	
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functional		Type III supporting organ	ization (see
	instructions).	,g. a.ou	. , , , oappoining organ	manori (acc

Schedule A (Form 990 or 990-EZ) 2018

Pa	rt V Type III Non-Functionally Integrated 509	9(a)(3) Supporting Org	anizations (continued)				
Sec	ection D - Distributions Current Year						
_1	Amounts paid to supported organizations to accomplish ex-						
2	Amounts paid to perform activity that directly furthers exem						
	organizations, in excess of income from activity						
_3	Administrative expenses paid to accomplish exempt purpos	ses of supported organization	ns				
4	Amounts paid to acquire exempt-use assets						
5	Qualified set-aside amounts (prior IRS approval required)						
6	Other distributions (describe in Part VI). See instructions.						
7	Total annual distributions. Add lines 1 through 6.						
8	Distributions to attentive supported organizations to which t	he organization is responsiv	e				
_	(provide details in Part VI). See instructions.						
9	Distributable amount for 2018 from Section C, line 6						
10	Line 8 amount divided by line 9 amount						
Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018			
1	Distributable amount for 2018 from Section C, line 6						
2	Underdistributions, if any, for years prior to 2018 (reason-			Tar I's water by			
	able cause required- explain in Part VI). See instructions.						
3	Excess distributions carryover, if any, to 2018						
	From 2013						
<u>b</u>	From 2014						
	From 2015						
	From 2016						
е	From 2017			FM BLAZAGE			
f	Total of lines 3a through e						
g	Applied to underdistributions of prior years						
<u>h</u>	Applied to 2018 distributable amount						
i	Carryover from 2013 not applied (see instructions)						
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.		k Bullevillerified				
4	Distributions for 2018 from Section D,						
	line 7: \$						
	Applied to underdistributions of prior years						
	Applied to 2018 distributable amount						
	Remainder. Subtract lines 4a and 4b from 4.			Carlot Education			
5	Remaining underdistributions for years prior to 2018, if						
	any. Subtract lines 3g and 4a from line 2. For result greater		1				
_	than zero, explain in Part VI. See instructions.						
6	Remaining underdistributions for 2018. Subtract lines 3h						
	and 4b from line 1. For result greater than zero, explain in						
_	Part VI. See instructions.						
7	Excess distributions carryover to 2019. Add lines 3j						
_	and 4c.						
	Breakdown of line 7:						
	Excess from 2014						
	Excess from 2015						
	Excess from 2016						
	Excess from 2017						
<u>e</u>	Excess from 2018						

Schedule A (Form 990 or 990-EZ) 2018

REDLANDS CHRISTIAN MIGRANT

Schedule A	(Form 990 or 990-EZ) 2018	ASSOCIATION,	INC.		59-1221966	Page 8
Part VI	Supplemental Infor Part IV, Section A, lines 1 line 1; Part IV, Section D,	mation. Provide the exp , 2, 3b, 3c, 4b, 4c, 5a, 6, 9 lines 2 and 3; Part IV, Sect	olanations required by a, 9b, 9c, 11a, 11b, an tion E, lines 1c, 2a, 2b,	Part II, line 10; Part II, line 17a or d 11c; Part IV, Section B, lines 1 3a, and 3b; Part V, line 1; Part V omplete this part for any additior	17b; Part III, line 12; and 2; Part IV, Section 0 . Section B. line 1e: Part	С,
	(See instructions.)	o, and Part V, Section E, II	1165 2, 3, and 6. Also 6	omplete this part for any addition	—————	
<u> </u>						

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Name of the organization

Organization type (check one):

REDLANDS CHRISTIAN MIGRANT ASSOCIATION, INC.

Employer identification number

59-1221966

Filers o	f:	Section:			
Form 99	00 or 990-EZ	▼ 501(c)(3) (enter number) organization			
		4947(a)(1) nonexempt charitable trust not treated as a private foundation			
		527 political organization			
Form 99	00-PF	501(c)(3) exempt private foundation			
		4947(a)(1) nonexempt charitable trust treated as a private foundation			
		501(c)(3) taxable private foundation			
		covered by the General Rule or a Special Rule. 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.			
General	Rule				
		filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.			
Special	Rules				
X	For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.				
	For an organization described in section 501(c)(7), (8), or (10) filling Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.				
	year, contributions as is checked, enter he purpose. Don't com	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ere the total contributions that were received during the year for an exclusively religious, charitable, etc., uplete any of the parts unless the General Rule applies to this organization because it received nonexclusively etc., contributions totaling \$5,000 or more during the year			
		at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to			

certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization
REDLANDS CHRISTIAN MIGRANT
ASSOCIATION, INC.

Employer identification number

59-1221966

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	EARLY LEARNING COALITION OF SOUTHWEST FLORIDA 12651 MCGREGOR BLVD. SUITE 4-402 FT MYERS, FL 33919	\$1,780,068 .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	FLORIDA'S OFFICE OF EARLY LEARNING		Person X
	250 MARRIOTT DRIVE TALLAHASSEE, FL 32399	\$_13,391,008.	Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	FLORIDA DEPARTMENT OF HEALTH 2585 MERCHANTS ROW BOULEVARD TALLAHASSEE, FL 32399	\$_3,592,602.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	US DEPARTMENT OF HEALTH AND HUMAN SERVICES 200 INDEPENDENCE AVENUE, S.W. WASHINGTON, DC 20201	\$ <u>41,797,411.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization
REDLANDS CHRISTIAN MIGRANT
ASSOCIATION, INC.

Employer identification number

59-1221966

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	dditional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	ş
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$:
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

	organization INDS CHRISTIAN MIGRANT				Employer identification number	
	CIATION, INC.				59-1221966	
Part III		(a) through (e) and the followard the followard (a) through (b) through (a) through the following (a) through the followin	wing line entry. For a	organizations	at total more than \$1,000 for the year	
(a) No. from Part I	(b) Purpose of gift	(c) Use of	f gift	(d) Desc	ription of how gift is held	
		(e) Trans	sfer of gift)(
	Transferee's name, address, a	and ZIP + 4	R	elationship of tran	sferor to transferee	
(a) No			-			
(a) No. from Part I	(b) Purpose of gift	(c) Use of	gift	(d) Descr	iption of how gift is held	
		(e) Trans	efer of gift			
	Transferee's name, address, a	and ZIP + 4	R	elationship of trans	sferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of	gift	(d) Descri	ption of how gift is held	
	(e) Transfer of gift Transferee's name, address, and ZIP + 4			Relationship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use of	gift	(d) Descri	otion of how gift is held	
			<u> </u>			
	Transferee's name, address, ar	(e) Transi	_	lationship of trans	feror to transferee	

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 18 Open to Public Inspection

Name of the organization

REDLANDS CHRISTIAN MIGRANT ASSOCIATION, INC.

Employer identification number 59-1221966

Pa	rt I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, lin	e 6.	·
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advise	ed funds
	are the organization's property, subject to the organization's		
6	Did the organization inform all grantees, donors, and donor a		
	for charitable purposes and not for the benefit of the donor of		
	impermissible private benefit?		Yes No
Pa	rt II Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990, F	art IV, line 7.
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (e.g., recreation or e		orically important land area
	Protection of natural habitat	Preservation of a certi	
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualifi	ed conservation contribution in the form o	of a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		
b	F - 4		
c	Number of conservation easements on a certified historic stru		
d	Number of conservation easements included in (c) acquired a		
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or terminated by the	organization during the tax
	year ▶		-
4	Number of states where property subject to conservation ease	ement is located	
5	Does the organization have a written policy regarding the peri-	odic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements it	holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, h	nandling of violations, and enforcing conse	ervation easements during the year
	<u> </u>		
7	Amount of expenses incurred in monitoring, inspecting, handl	ing of violations, and enforcing conservation	on easements during the year
	> \$		
8	Does each conservation easement reported on line 2(d) above	satisfy the requirements of section 170(h))(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservatio	n easements in its revenue and expense s	tatement, and balance sheet, and
	include, if applicable, the text of the footnote to the organization	on's financial statements that describes th	e organization's accounting for
-	conservation easements.		
Par	t III Organizations Maintaining Collections of		er Similar Assets.
	Complete if the organization answered "Yes" on Form 9	990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (ASC		
	historical treasures, or other similar assets held for public exhi	bition, education, or research in furtherand	ce of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that describe		
b	If the organization elected, as permitted under SFAS 116 (ASC		
	treasures, or other similar assets held for public exhibition, edu	acation, or research in furtherance of publi	c service, provide the following amounts
	relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1	•••••	🕨 \$
	(ii) Assets included in Form 990, Part X	***************************************	🕨 \$
2	If the organization received or held works of art, historical treas	sures, or other similar assets for financial g	
	the following amounts required to be reported under SFAS 116		
a	Revenue included on Form 990, Part VIII, line 1		🕨 \$
	A sector to all relative Expressions D. 137		
_HA	For Paperwork Reduction Act Notice, see the Instructions 1	for Form 990.	Schedule D (Form 990) 2018

832051 10-29-18

	rt III Organizations Maintaining Co	ollections of Ar	t, Historica	al Trea	asures, o	r Othe	r Simil		S (cont		ago –
3	Using the organization's acquisition, accession										
	(check all that apply):										
а	Public exhibition	d	Loan	or exch	ange progr	ams					
b											
С											
4	- '	llections and explair	how they fu	ther the	organizatio	on's exe	mpt purp	ose in Par	XIII.		
5											
	to be sold to raise funds rather than to be ma	intained as part of th	ne organizatio	n's colle	ection?				Yes		No
Pa	rt IV Escrow and Custodial Arrang	jements. Comple	ete if the orga	nization	answered	"Yes" or	Form 9	90, Part IV,	line 9, o	r	
	reported an amount on Form 990, Par										
1a	Is the organization an agent, trustee, custodia	n or other intermed	ary for contri	butions	or other as:	sets not	included				
	on Form 990, Part X?								Yes		No
b	If "Yes," explain the arrangement in Part XIII a						-				
									Amour	nt	
C	Beginning balance	• • • • • • • • • • • • • • • • • • • •					. 1c				
d	Additions during the year						. 1d				
е	Distributions during the year						. 1e				
f	Ending balance										
2a	Did the organization include an amount on Fo	rm 990, Part X, line	21, for escro	v or cus	stodial acco	unt liabil	lity?	L	Yes		No
	If "Yes," explain the arrangement in Part XIII.										
Pa	rt V Endowment Funds. Complete if	22.0	swered "Yes"								
	_	(a) Current year	(b) Prior y	ear	(c) Two yea	rs back	(d) Three	years back	(e) Fou	r years	back
1a	Beginning of year balance										
b	Contributions										
C	Net investment earnings, gains, and losses										
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the curre	•		ımn (a)) l	held as:						
а	J		_%								
b	Permanent endowment										
С	Temporarily restricted endowment										
_	The percentages on lines 2a, 2b, and 2c shou	-									
За	Are there endowment funds not in the posses	sion of the organiza	tion that are h	ield and	l administer	ed for th	ie organi	zation	1		
	by:								a m	Yes	No
	(i) unrelated organizations								3a(i)		
L	(ii) related organizations	and listed as a section	al an Calaadii			• • • • • • • • • • • • • • • • • • • •			3a(ii)		
D				ie K?				***************************************	3b		-
Par	Describe in Part XIII the intended uses of the of tVI Land, Buildings, and Equipme		virient lunas.								_
	Complete if the organization answered		Part IV line	11a Sea	e Form 990	Part Y	line 10				
	Description of property	(a) Cost or ot) Cost o			ccumula	tod	(d) Boo	k valu	
	Description of property	basis (investm	1 '	basis (o			ccumula preciatio		(u) DUO	n value	-
1a	Land	-			,778.				2,34	3 7	78.
b	Land Buildings			, , , ,	7.70				_,,,	<i>-</i> , ,	
	Leasehold improvements										
d	Equipment										
	Other		60	. 273	,560.	42.	170 7	72. 1	8,10	2.71	38.
	. Add lines 1a through 1e. (Column (d) must ea			1					0,44	71.01	
CLAI	rida inico la dilodani 16. [Collinii Ioi musi eo	uai Fullii 330, Fali A	LUMINI (B).	mie TOC	at manimum			0.11.1	7 - 2	200	0040

Schedule D (Form 990) 2018

REDLANDS CH	IRISTIAN MIGRA	ANT			
Schedule D (Form 990) 2018 ASSOCIATION	, inc.		59	-1221966	Page
Part VII Investments - Other Securities.					
Complete if the organization answered "Yes"	on Form 990, Part IV, line	e 11b. See Form 990, F	art X, line 12.		
(a) Description of security or category (including name of security)	(b) Book value		luation: Cost or end	d-of-year market v	alue
(1) Financial derivatives					
(2) Closely-held equity interests					
(0) (0)					
		-			
(A)					
(B)					
(C)					
(D)					
(E)					
(F)		-			
(G)					
(H)					
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)		F1 5-11-15-11			
Part VIII Investments - Program Related.					
Complete if the organization answered "Yes"	on Form 990, Part IV, line	e 11c. See Form 990, P	art X, line 13.		
(a) Description of investment	(b) Book value	(c) Method of va	luation: Cost or end	l-of-year market v	alue
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
· · · · · · · · · · · · · · · · · · ·					
(8)					
(9)					
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets.	J				
	F 000 D-+ 1\/ 1:	111 C F 000 D	and V. Brand F		
Complete if the organization answered "Yes"		11a. See Form 990, P	aπ X, line 15.	(h) Dook vo	li i a
	Description			(b) Book va	
(1) CASH-SINKING FUND	a-ma			937,	
(2) BUILDING AND UTILITY DEPO					738.
(3) CASH SET ASIDE FOR FUTURE	USE			2,502,	337.
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Column (b) must equal Form 990, Part X, col. (B) line	e 15.)			3,507,	043.
Part X Other Liabilities.	·-/··			,	
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11e or 11f. See Form 9	990, Part X, line 25.		
1. (a) Description of liability		(b) Book value		A STATE OF S	1
(1) Federal income taxes					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
15.77					

Total. (Column (b) must equal Form 990, Part X. col. (B) line 25,) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

Schedule D (Form 990) 2018

(9)

ASSOCIATION, INC.

Pai	TEXI Reconciliation of Revenue per Audited Financial Statements With Revenue per F Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	Return	•
1	Total second control and althous and althous and although the first the firs	T 4	75 270 966
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1	75,279,866.
a	T T		
a b	Net unrealized gains (losses) on investments Donated services and use of facilities 2a 2b 3,511,140		
C	Recoveries of prior year grants 2c	-	
d	Other (Describe in Part XIII.) 2d 134,452	-	
e		_	3,645,592.
3	Add lines 2a through 2d Subtract line 2a from line 1	2e	71,634,274.
4	Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1:	3	71,034,274.
а	Investment expenses not included on Form 990, Part VIII, line 7b	100	
b	Other (Describe in Part XIII.)		
	Add lines 4a and 4b	4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	71,634,274.
-	t XII Reconciliation of Expenses per Audited Financial Statements With Expenses per		
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
1	Total expenses and losses per audited financial statements	1	77,337,699.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities 2a 3,511,140		
b	Prior year adjustments	10.0	
С	Other losses 2c		
d	Other (Describe in Part XIII.) 2d 134,452		
е	Add lines 2a through 2d	2e	3,645,592.
3	Subtract line 2e from line 1	3	73,692,107.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b	100	
b	Other (Describe in Part XIII.)		
	Add lines 4a and 4b	4c	0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18,)	5	73,692,107.
	t XIII Supplemental Information.		
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line	4; Part	X, line 2; Part XI,
lines 2	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.		
-			
PAR	T X, LINE 2:		
RCM	A IS ORGANIZED AS A NOT-FOR-PROFIT ORGANIZATION AND IS EX	EMPT	FROM
INC	OME TAXES UNDER SECTION 501(C) (3) OF THE INTERNAL REVENUE	E CO	DE.
HOM	EVER, INCOME FROM CERTAIN ACTIVITIES NOT DIRECTLY RELATED	шо 1	D1113
11011	DVIN, INCOME THOM CHRISTIN ACTIVITIES NOT DIRECTLY REDATED	10	Ins
ORG	ANIZATION'S TAX-EXEMPT PURPOSE IS SUBJECT TO TAXATION AS (JNRE	LATED
BUS	INESS INCOME. INCOME TAXES FOR SUCH UNRELATED BUSINESS INC	~∩ME	
<u> </u>	THEOR INCOME. INCOME INVESTIGATION DOCTOR CONTENTION DOCTOR SET INC	OME	
APP	ROXIMATED \$38,000 AND		
430	,000 IN 2019 AND 2018, RESPECTIVELY. THE ORGANIZATION'S IN	TEODI	42 m T ∩ NT
300	,000 IN 2019 AND 2010, RESPECTIVEDT. THE ORGANIZATION S II	VF ORI	AATION
RET	URNS FILED WITH THE INTERNAL REVENUE SERVICE HAVE NOT BEEN	1 EXA	AMINED IN
тнк	PAST. THE ORGANIZATION IS NOT AWARE OF ANY UNCERTAINTIES	ጥዚያልባ	COLLD
	OF MI ONCENTAINIES	I HA	COOLD
JEO:	PARDIZE ITS NOT-FOR-PROFIT STATUS. THEREFORE, NO PROVISION	OR	LIABILITY
FOR	INCOME TAXES IS DEEMED NECESSARY.		
	10-29-18	Sched	ule D (Form 990) 2018
			1

DIRECT COSTS OF FUNDRAISING EVENTS

TOTAL TO SCHEDULE D, PART XII, LINE 2D

RCMA FOLLOWS THE PROVISIONS OF UNCERTAIN TAX POSITIONS ADDRESSED BY FAS	
ASC 740-10 ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES. RCMA HAS NO	
UNCERTAIN TAX POSITIONS AT JUNE 30, 2019, FOR WHICH THE ULTIMATE	
DEDUCTIBILITY IS HIGHLY CERTAIN BUT FOR WHICH THERE IS UNCERTAINTY ABOUT	•
THE TIMING OF SUCH DEDUCTIBILITY. THE ORGANIZATION RECOGNIZES INTEREST	
ACCRUED RELATED TO UNRECOGNIZED TAX BENEFITS IN INTEREST EXPENSE AND	
PENALTIES IN OPERATING EXPENSE, IF APPLICABLE. RCMA HAS DETERMINED THAT	NO
AMOUNT IS REQUIRED TO BE ACCRUED FOR TAXES OR RELATED PENALTIES AND	
INTEREST FOR ANY TAX POSITION TAKEN THROUGH JUNE 30, 2019.	
PART XI, LINE 2D - OTHER ADJUSTMENTS:	
DIRECT COSTS OF FUNDRAISING EVENTS 72,8	28.
RENTAL EXPENSES 61,6	24.
TOTAL TO SCHEDULE D, PART XI, LINE 2D 134,4	52.
PART XII, LINE 2D - OTHER ADJUSTMENTS:	

Schedule D (Form 990) 2018

72,828.

61,624.

134,452.

RENTAL EXPENSES

SCHEDULE G

Department of the Treasury

Internal Revenue Service

Part I

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

REDLANDS CHRISTIAN MIGRANT

ASSOCIATION, INC.

Employer identification number 59-1221966

Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not

required to complete this par	t.									
1 Indicate whether the organization rais	sed funds through any of the followin	g activ	ities.	Check all that apply.						
a Mail solicitations				overnment grants						
b Internet and email solicitations f Solicitation of government grants										
c Phone solicitations g Special fundraising events										
d In-person solicitations										
•	and a superior and suite and suite in the superior and suite and s	(in al a		Essus divestans to						
	2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes No									
					Yes					
b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be										
compensated at least \$5,000 by the organization.										
(i) Name and address of individual		(iii) fundr	Did	(in) Cross respirate	(v) Amount paid	(vi) Amount paid				
or entity (fundraiser)	(ii) Activity	have c	ustody	(iv) Gross receipts from activity	to (or retained by) fundraiser	to (or retained by)				
or entity (tandialser)		contrib	utions?	non activity	listed in col. (i)	organization				
		Yes	No							
				-						
otal			•							
3 List all states in which the organizatio or licensing.	n is registered or licensed to solicit or	ontribu	utions	or has been notified	it is exempt from rec	gistration				

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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2018

chedule G (Form 990 or 990-EZ) 2018	ASSOCIATION.	INC.
chedule G (FOITH 990 OF 990-EZ) 2010	UDDOCTUTION'	T110

Pa	art	Fundraising Events. Complete if the of fundraising event contributions and ground fundraising event contributions and ground fundraising event contributions.				
		or randration growth sorth souther and gro	(a) Event #1 GOLF TOURNAMENT	(b) Event #2 STRAWBERRY PICKING CHAL	(c) Other events	(d) Total events (add col. (a) through col. (c))
ø.			(event type)	(event type)	(total number)	coi. (c))
Revenue	1	Gross receipts	87,535.	128,781.	226,982.	443,298.
	2	Less: Contributions	70,028.	66,966.	205,284.	342,278.
	3	Gross income (line 1 minus line 2)	17,507.	61,815.	21,698.	101,020.
		_				
	4	Cash prizes				
S	5	Noncash prizes	3,309.			3,309.
Direct Expenses	6	Rent/facility costs	8,087.	43,254.		51,341.
irect E	7	Food and beverages				
Δ	8	Entertainment				
	9	Other direct expenses	1,510.	4,540.	12,128.	18,178.
	10	Direct expense summary. Add lines 4 through	9 in column (d)		>	72,828.
De		Net income summary. Subtract line 10 from lin				28,192.
Pa	II C I	Gaming. Complete if the organization a \$15,000 on Form 990-EZ, line 6a.	answered "Yes" on Form	990, Part IV, line 19, or i	reported more than	
	Ü	TO,000 OTT OTT 000 EE, IIIO Od.	() Di	(b) Pull tabs/instant	4.50	(d) Total gaming (add
Revenue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c)
3eve						
_	1	Gross revenue				
	2	Cash prizes				
Expenses	3	Noncash prizes				
Direct Ex	4	Rent/facility costs				
ā						
_	5	Other direct expenses				
	6	Volunteer labor	Yes % No	Yes %	Yes %	
	7	Direct expense summary. Add lines 2 through	5 in column (d)			
	8	Net gaming income summary. Subtract line 7	from line 1 column (d)			
		garning mounts summary. Subtract line T		######################################		
		er the state(s) in which the organization conduc	_			
		ne organization licensed to conduct gaming act				Yes No
b	If "N	No," explain:				
	_					
10a	Wei	re any of the organization's gaming licenses rev	oked, suspended, or ter	minated during the tax v	ear?	Yes No
		/es," explain:				
	_					
	_					

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Schedule G (Form 990 or 990-EZ) 2018

REDLANDS CHRISTIAN MIGRANT

Schedule G (Form 990 or 990-EZ) 2018 ASSOCIATION, INC.	59-1221966 Page 3
11 Does the organization conduct gaming activities with nonmembers?	Yes No
12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity former	
to administer charitable gaming?	Yes No
13 Indicate the percentage of gaming activity conducted in:	
a The organization's facility	
b An outside facility	
14 Enter the name and address of the person who prepares the organization's gaming/special events books and re	
Name	
Address >	
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	
b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the	amount
of gaming revenue retained by the third party > \$	
c If "Yes," enter name and address of the third party:	
Name	
Address >	
16 Gaming manager information:	
Name	
Gaming manager compensation > \$	
Description of services provided 🕨	
Director/officer Employee Independent contractor	
17 Mandatory distributions:	
a Is the organization required under state law to make charitable distributions from the gaming proceeds to	
retain the state gaming license?	Yes No
b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spe	•••••
organization's own exempt activities during the tax year 🕨 \$	
Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and	(v); and Part III, lines 9, 9b, 10b,
15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	
	-
	-

REDLANDS CHRISTIAN MIGRANT 59-1221966 Page 4 Schedule G (Form 990 or 990-EZ) ASSOCIATION, INC. Part IV | Supplemental Information (continued)

Schedule G (Form 990 or 990-EZ)

SCHEDULE 1 (Form 990)

			13	<u> </u>	,	1	No.		ĺ	
OMB No. 1545-0047	2018	Open to Public	Employer identification mimbo	59-1221966			X Yes		ranv	5
			Employee			selection			0. Part IV. line 21. fo	?. f faram . fo
Grants and Other Assistance to Organizations,	Gowplete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.	► Go to wave its cov/Form990 for the latest information	REDLANDS CHRISTIAN MI	ASSOCIATION, INC.	General Information on Grants and Assistance	1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	criteria used to award the grants or assistance?	 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. 	Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990. Part IV. line 21. for any	
SCHEDULE 1	(000	Department of the Treasury Internal Revenue Service	Name of the organization	,	Part General	1 Does the organ	criteria used to	2 Describe in Pa	Part II Grants a	

	(h) Purpose of grant or assistance					Schedule I (Form 990) (2018)
	(g) Description of noncash assistance					
	(f) Method of valuation (book, EMV, appraisal, other)					
ed.	(e) Amount of non-cash assistance					
onal space is need	(d) Amount of cash grant				line 1 table	
be duplicated if addition	(c) IRC section (if applicable)				anizations listed in the	ons for Form 990.
5,000. Part II can	(b) EIN				nd government org	see the Instruction
recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.	1 (a) Name and address of organization or government				2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 3 Enter total number of other organizations listed in the line 1 table	۱.

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REDLANDS CHRISTIAN MIGRANT

ASSOCIATION, INC.

Schedule I (Form 990) (2018)

Part III

Page 2

59-1221966

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
TINANCIAL ASSISTANCE FOR COLLEGE EDUCATION	v	20,000.		0. BOOK	
Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.	uired in Part I, line	e 2; Part III, column	(b); and any other ad	Iditional information.	
FORM 990, SCHEDULE I, PART III					
CRITERIA FOR SCHOLARSHIPS ARE ESTABLIS	HED	BY THE PHOEBE	VONP	KROME	
FRUST, DATED NOVEMBER 26, 2002, UNDER		TRUST RCM	WHICH TRUST RCMA ADMINISTERS	ERS THE	
SCHOLARSHIP FUNDS.					

ANNUAL DISTRIBUTIONS FOR SCHOLARSHIPS ARE CONSISTENT WITH THE TERMS OF

ENTERED JULY THE ORDER FOR JUDICIAL MODIFICATION OF IRREVOCABLE TRUST, 2014, CIRCUIT COURT MIAMI-DADE COUNTY, AND THE SPENDING PLAN FILED 23,

WITH THE COMMUNITY FOUNDATION OF TAMPA.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information. REDLANDS CHRISTIAN MIGRANT ASSOCIATION, INC.

Employer identification number 59-1221966

Pa	art Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,	25,11		339
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.	5		45
	First-class or charter travel Housing allowance or residence for personal use		171.5	1
	Travel for companions Payments for business use of personal residence	13.9		
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			199
	Discretionary spending account Personal services (such as maid, chauffeur, chef)	4.1		
		14. 4	318	
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or	127		
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,		6.00	
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's	13.3		
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract	-		
	X Independent compensation consultant		1130	
	Form 990 of other organizations X Approval by the board or compensation committee		JAN 1	
		120		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing	155		
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
	Participate in, or receive payment from, an equity-based compensation arrangement?			X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	W.L.	11 5	
				2.5
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.	112		
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation		80	
	contingent on the revenues of:			
а	The organization?	5a		X
	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.		T 5 4	
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation		3 6	
	contingent on the net earnings of:	19-32	515	103
а	The organization?	6a		X
	Any related organization?	6b		х
	If "Yes" on line 6a or 6b, describe in Part III.	1=1		10.5
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments	02-9		
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the		- 1	3 3 1
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	if "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			1.8

Regulations section 53.4958-6(c)?

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

9

Schedule J (Form 990) 2018

Schedule J (Form 990) 2018

59-1221966

J7-1441700

Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(I)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown of W-2	W-2 and/or 1099-MIS	and/or 1099-MISC compensation	(C) Betirement and	(D) Nontaxable	(F) Total of columns	(E) Componention
				other deferred	hanafite		
(A) Name and Title	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation		GMG	함
	(0)						
()	(ii)						
	9						
9	(ii)						
	(1)						
j)	(ii)						
	(1)						
i)	(ii)						
3	(5)						
i)	(ii)						
	(0)						
i)	(ii)						4
3							
(i)	(ii)						
)	0.0						
10	(ii)						
)	(i)						
10	(11)						
0	0.0						
<u>(i)</u>	(ii)						
J	6						
0	0						
)	(1)						
D C	0						
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3	(E)						
U .	8						
ט	0						
	8						
0	(1)						
	(i						
ייי	(0)						

Schedule J (Form 990) 2018

REDLANDS CHRISTIAN MIGRANT

ASSOCIATION, INC.

Schedule J (Form 990) 2018

Page 3 Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. Part III Supplemental Information

59-1221966

|--|--|

SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ) Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

REDLANDS CHRISTIAN MIGRANT ASSOCIATION, INC.

Employer identification number 59-1221966

LINE 1, DESCRIPTION OF ORGANIZATION MISSION: FORM 990, PART I, CORPORATION UNDER THE LAWS OF THE STATE OF FLORIDA, FOR THE PURPOSE OF ADMINISTERING DAY CARE CENTERS AND EARLY CHILDHOOD EDUCATION CENTERS FOR CHILDREN OF MIGRANTS AND OTHER RURAL POOR. RCMA ACHIEVES ITS PURPOSE THROUGH A VARIETY OF PROGAMS FUNDED SUBSTANTIALLY BY STATE AND FEDERAL GRANTS AND INDIVIDUAL CONTRIBUTORS. FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: LANGUAGE, IF AT ALL. WITH A MISSION OF HIRING STAFF AND TEACHERS FROM THE COMMUNITIES SERVED, RCMA ALREADY EMPLOYS A MAJORITY OF BILINGUAL STAFFERS. MANY OF OUR EMPLOYEES ARE FORMER MIGRANT FARM WORKERS WHO ACQUIRED THEIR CHILD DEVELOPMENT CREDENTIALS, FAMILY DEVELOPMENT CREDENTIALS, ASSOCIATE'S DEGREES OR BACHELOR'S DEGREES AFTER JOINING RCMA. SERVING A LARGE MIGRANT POPULATION, PLUS OTHER YEAR-ROUND FARM AND LOW-INCOME FAMILIES, RCMA OFFERS THE 540-HOUR VPK PROGRAM OPTION DURING THE ACADEMIC YEAR. THIS WAY, EVEN THOUGH SOME CHILDREN ARRIVE LATE AND LEAVE EARLY, THEY STILL RECEIVE THE REQUIRED COURSEWORK, WHICH IS ESSENTIAL TO THEIR SUCCESS LATER IN KINDERGARTEN AND ELEMENTARY SCHOOL.

WE HAVE STRONG PARTNERSHIPS WITH HEAD START, FLORIDA'S OFFICE OF EARLY

LEARNING, LOCAL EARLY LEARNING COALITIONS, THE MEXICAN CONSULATES IN

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2018)

Name of the organization REDLANDS CHRISTIAN MIGRANT **Employer identification number** ASSOCIATION, INC. 59-1221966 ORLANDO AND MIAMI, FLORIDA AGRICULTURE, COMMUNITY-BASED ORGANIZATIONS AND SCHOOL DISTRICTS. MORE THAN HALF OF RCMA'S CHILDCARE CENTERS HAVE BEEN NATIONALLY ACCREDITED. REFLECTING STANDARDS AND ACHIEVEMENTS THAT EXCEED STATE LICENSING REQUIREMENTS. FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS: FOR THE DEVELOPMENT OF A FEDERALLY SPONSORED PRESCHOOL PROGRAM TO MEET THE NEEDS OF DISADVANTAGED CHILDREN, HEAD START NOW OFFERS PROGRAMS GEARED FOR CHILDREN 3 TO 5 YEARS OLD. EARLY HEAD START PROVIDES PROGRAMS FOR INFANTS AND TODDLERS, NEWBORNS TO 3 YEARS. RESPONDING TO THE UNIQUE SEASON NEEDS OF MIGRANT FARM WORKERS, MIGRANT AND SEASONAL HEAD START WAS CREATED IN 1969 AND SERVES NEWBORNS TO 5 YEAR OLDS. HEAD START IS A PROGRAM WITHIN THE ADMINISTRATION ON CHILDREN, YOUTH AND FAMILIES IN THE U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES, WHICH AWARDS GRANTS TO RCMA TO PROVIDE THESE SERVICES. FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS: ONE CONSIDERS THAT MANY OF OUR STUDENTS ARE TESTED IN THEIR SECOND LANGUAGE, THEIR ACCOMPLISHMENTS ARE QUITE IMPRESSIVE. THE ACADEMIC FOCUS IS THE IMPROVEMENT OF LANGUAGE AND MATH USING A THEMATIC AND INTEGRATIVE APPROACH, WHICH IMMERSES STUDENTS IN AN ENRICHED ENVIRONMENT THAT REFLECTS THE COMPLEXITIES OF LIFE. THE RESULTS INCLUDE IMPROVED LANGUAGE, ACADEMICS AND LITERACY, INCREASED 832212 10-10-18 Schedule O (Form 990 or 990-EZ) (2018)

COMMUNITY LEARNING CENTERS

RCMA'S COMMUNITY LEARNING CENTERS STRIVE TO BRING FREE OR AFFORDABLE QUALITY EDUCATION TO RURAL LOW-INCOME COMMUNITIES USING TECHNOLOGY AND CARING, CULTURALLY SENSITIVE TEACHERS AND TUTORS.

THROUGH COMMUNITY LEARNING CENTERS, RCMA PROVIDES BASIC EDUCATION SERVICES TO ADULTS WHO HAVE NOT COMPLETED THEIR BASIC EDUCATION STUDIES, EITHER IN U.S. SCHOOLS OR IN MEXICO.

THE COMMUNITY LEARNING CENTERS PROVIDE THREE LEVELS OF STUDIES --

LITERACY (BASIC READING AND WRITING), PRIMARY (ELEMENTARY) AND

832212 10-10-18

Schedule O (Form 990 or 990-EZ) (2018)

Schedule O (Form 990 or 990-EZ) (2018) Page 2 Name of the organization REDLANDS CHRISTIAN MIGRANT **Employer identification number** ASSOCIATION, INC. 59-1221966 SECONDARY (MIDDLE SCHOOL) - AND ACCREDITS STUDENTS ACCORDING TO THE STANDARDS SET BY THE MINISTRY OF PUBLIC EDUCATION IN MEXICO. STUDENTS ALSO CAN EARN THEIR FLORIDA GENERAL EQUIVALENCY DIPLOMA. OUT OF SCHOOL SERVICES RCMA PROVIDES OUT OF SCHOOL SERVICES TO APPROXIMATELY 500 SCHOOL AGE CHILDREN. THESE SERVICES ARE PROVIDED IN SEVERAL COUNTIES IN PARTNERSHIP WITH THE HILLSBOROUGH COUNTY SCHOOL DISTRICT, THE HOMESTEAD HOUSING AUTHORITY AND RCMA CHARTER SCHOOLS. THE PRIMARY COMPONENTS OF THE SERVICES PROVIDED INCLUDE, TUTORING, HOMEWORK HELP, LEADERSHIP DEVELOPMENT AND RECREATIONAL ACTIVITIES. TEEN PARENT PROGRAM WHEN A TEENAGER BECOMES PREGNANT, BOTH SHE AND HER BABY FACE EVEN GREATER CHALLENGES AT HOME AND SCHOOL. KEY GOALS OF RCMA'S TEEN PARENT PROGRAM ARE TO EDUCATE AND SUPPORT THE TEEN MOTHERS TO BE AND PROMOTE JOB SKILLS THAT WILL HELP THEM ACHIEVE FINANCIAL INDEPENDENCE. RCMA STAFF ALSO WORKS CLOSELY WITH COLLABORATING AGENCIES TO ASSURE PREGNANT TEENS RECEIVE PRENATAL AND POST-PARTUM SERVICES, AND PROVIDES QUALITY CHILD CARE FOR NEWBORNS OF HIGH SCHOOL STUDENTS. FORM 990, PART VI, SECTION A, LINE 8B: COMMITTEES DID NOT TAKE ANY ACTIONS IN THIS YEAR IN LIEU OF BOARD ACTION.

FORM 990, PART VI, SECTION B, LINE 11B:

Employer identification number 59-1221966

AFTER THE TAX RETURN IS PREPARED, IT IS PROVIDED TO ALL MEMBERS OF THE

GOVERNING BODY, REVIEWED AT A SPECIAL MEETING OF THE FINANCE COMMITTEE, AND

DISCUSSED AT THE NEXT MEETING OF THE GOVERNING BODY.

FORM 990, PART VI, SECTION B, LINE 15:

IN FISCAL YEAR 2015-2016, RCMA CONDUCTED A WAGE COMPARABILITY STUDY TO MEET
HEAD START'S MANDATE REQUIRING THAT PROGRAMS ENSURE ITS EMPLOYEES ARE

COMPENSATED AT LEVELS COMPARABLE TO OTHERS IN THE COMMUNITIES THEY SERVE.

AVERAGE RATES OF PAY FOR A NUMBER OF BENCHMARK POSITIONS INCLUDING

EXECUTIVE DIRECTOR AND OTHER KEY STAFF WERE REVIEWED TO DETERMINE IF THEY

WERE REASONABLE AND CONSISTENT WITH THOSE IN THE FLORIDA NOT-FOR-PROFIT

LABOR MARKET. DATA FROM A VARIETY OF COMPENSATION SURVEYS WAS REVIEWED AND

ALSO UTILIZED FOR THE PURPOSE OF DETERMINING NEEDED ADJUSTMENTS. REVISED

PAY RANGES WERE SUBMITTED TO RCMA'S BOARD OF DIRECTORS FOR APPROVAL.

FORM 990, PART VI, SECTION C, LINE 18:

RCMA'S FORM 990 IS ALSO AVAILABLE FOR PUBLIC INSPECTION THROUGH GUIDESTAR

USA, INC.'S WEBSITE (GUIDESTAR.ORG). THE ORGANIZATION IS AN INFORMATION

SERVICE SPECIALIZING IN REPORTING ON U.S. NONPROFIT COMPANIES.

FORM 990, PART VI, SECTION C, LINE 19:

RCMA HAS GOVERNANCE DOCUMENTS INCLUDING POLICIES AND PROCEDURES AND
FINANCIAL STATEMENTS AT ITS CENTRAL LOCATION AT 402 W. MAIN STREET IN
IMMOKALEE, FLORIDA AND ARE AVAILABLE FOR PUBLIC INSPECTION.

FORM 990, PART XII, LINE 2C:

THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR