OUR MISSION

RCMA opens doors to opportunities through quality child care and education from crib to high school and beyond.

OUR VISION

To be recognized as a national role model in preparing rural low-income children for leadership.

OUR VALUES

Compassion
Opportunity
Quality
Respect

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On the cover: Teacher Joselin Vasquez and 2-year-old Ana Maria enjoy the playground from LaBelle area.
MEMBERS AT LARGE

NELSON LUIS
Retired Educator
Odessa, FL.

WILMA ROBLES-MELENDEZ, PhD
Professor, Nova Southeastern University
Fort Lauderdale, FL.

JAIME WEISINGER
Community Relations Director,
Lipman Family Farms
Immokalee, FL.

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Retired Educator
Avon Park, FL.

GLORIA KENDRICK
Retired RCMA Manager
Arcadia, FL.

MINERVA JAIMES, Ed.D.
Director, Nova Southeastern University
Florida City, FL.

JOAQUIN PEREZ
HR Manager, Cherrylake
Mascotte, FL.

KATHERINE R. ENGLISH
Attorney
Fort Myers, FL.

ILDA MARTINEZ
Student, University of South Florida
Mulberry, FL.

SANDRA L. HIGHTOWER, PhD.
Retired Professor,
Early Childhood Education
Lakeland, FL.

CHARLES ALLISON
Owner, Spring Valley Farms
Orlando, FL.

PARENT BOARD MEMBERS

MIGRANT SEASONAL HEAD START

POLICY COUNCIL MEMBERS

FELIX JOSE
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Westside Village Center
Plant City, FL.

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Vice President
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Wahneta Center
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Booker T. Washington Center
Moore Haven, FL.

TIARELYS AGUILAR
Secretary
Glades Early Center
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HUGO CAMPUZANO
Treasurer
Guadalupe Center
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CHARTER SCHOOL PARENT LIAISONS

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Immokalee Community School
Immokalee, FL.

MARIA JUAREZ
Wimauma Academy
Wimauma, FL.

MARCELA ESTEVEZ
Leadership Academy
Wimauma, FL.

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MYRA SHAPIRO
Activist of Children and Families
Naples, FL.

JOHN DINKEL
Retired Attorney
Lexington, VA.

FRED N. THOMAS, JR.
Retired Public Administrator
Immokalee, FL.

For a current list of Board members, visit www.rcma.org
Charles* was only 20 months old, yet he frightened his RCMA teachers. He would bite them, pinch them or pull their hair. Charles’ most affectionate teacher drew his worst attacks.

Yet Charles spared his classmates. He was angry only at adults.

RCMA kids face fear daily. They come from low-income families, where stress can afflict those who are least able to understand it — much less cope with it. Some children are traumatized by the deportation or incarceration of a parent. Some wonder whether they will be evicted from home, shot at school or left hungry by a parent with an opioid addiction. Like Charles, some lash out.

RCMA responds with a long list of tactics focusing on a closer understanding of the children and their home lives.

At a private childcare center, Charles might have been promptly expelled. But not at RCMA.

“RCMA has been known to serve the children that no one else will,” said Isabel Garcia, RCMA’s interim executive director/ Head Start director. “Many times our centers get a bad reputation in the public schools because ‘the challenging children come from RCMA.’ But we say, ‘Yes, we serve them, because we care about making a difference in their lives.’ And we say that with pride.”

In Charles’ case, RCMA took the following steps in a matter of days:

- Charles’ teachers quickly met with a mentor teacher.
- She followed up by observing Charles and his classroom teacher over five days.
- The program coordinator, RCMA’s education expert for the area, observed Charles in class.
- A family support worker reviewed the results of Charles’ developmental screenings and visited Charles’ home.
- Charles’ mother was called in for a conference.
- Charles’ family visited the Florida State University College of Medicine in Immokalee, where a psychologist observed Charles for an hour.
- RCMA consulted with a behavior analyst from Naples.
- All RCMA staff involved with Charles collaborated on a plan for helping him.

One thing was not done. RCMA never punished Charles. He wasn’t spanked, humiliated or frightened. Nobody threatened Charles with time out or the loss of privileges such as snacks or playground time.

Instead, RCMA employed gentle, loving techniques spelled out in its 80-page Positive Guidance Notebook.
Last year, RCMA served more than 5,600 children ages 0-5. About four percent came from homeless families. About two percent arrived at RCMA via foster care. About 7 percent had been identified by the Department of Children and Families as being at risk of abuse, neglect or abandonment. All of these arrived with negative memories that no child should have.

Given such fragile, young children, RCMA’s services often far eclipse the traditional definition of child care.

RCMA employs professional problem-solvers called “family support workers” at every childcare center. They work with families to help them solve myriad problems ranging from health to housing, finances to immigration status. FSWs encourage parents to approach problems through step-by-step goal-setting.

Eileen* is a mother of six. Her 2-year-old son is enrolled at RCMA’s Plant City Child Development Center, which qualifies her family for help from a family-support worker.

Eileen was pregnant last winter when her husband was deported to Mexico. She became the family’s only breadwinner.

“RCMA took me to the hospital when my baby was born,” she said. “They picked me up after I had my baby, and brought me home. RCMA helped me with food, diapers and gift cards to buy medicine. They helped me pay the rent. They took me and my children to medical appointments.”

In the process of arranging such services, RCMA’s FSWs and teachers explore potentially stressful factors in the children's home lives.

That’s how staff in Immokalee developed insights about Charles’ aggression.

Charles’ father lives in Haiti. Charles was born in New York, then moved with his mother to Immokalee last year. Mom cooks in a local café, often working 12-hour days.

So Charles has experienced a succession of baby-sitters, who applied varying tactics of childcare and discipline. After staying with a disciplinarian, Charles turned violent at RCMA last February.

Eventually, Charles calmed down through the efforts of teachers who employed a balance of love and rules. They implemented a firm daily routine for Charles, and helped his mother to do the same at his home.

“The anger’s still there,” said Angie Granadero, an early childhood specialist at Charles’ childcare center. “But he’s doing better.”
IMMOKALEE – When people sense a physical threat, a brain structure called the “amygdala” automatically sends them into a “fight or flight” mode.

But what happens if the fear is so profound that it persists long after the threat has subsided? What if the amygdala cannot settle back into the “all’s well” mode?

Researchers call this “toxic stress.” They see it a lot in children whose parents have been taken away by immigration police.

“It could have a lifelong effect,” said Javier Rosado. “The risk for a developmental delay increases significantly.”

Rosado is director of clinical research at the Center for Child Stress and Health in Immokalee. A program of the Florida State University College of Medicine, the center aims to help local families treat and prevent toxic stress. Through grant funding, the Center is in the process of training all RCMA teachers about toxic stress, and is developing study and treatment techniques for farmworkers’ children nationwide. Rosado has participated in workshops for RCMA.

Rosado notes that the younger a child is, the more severe is the effect of separation.

“Children ages zero to three in particular are vulnerable,” Rosado said. “Their brain is literally forming. Toxic stress potentially has lifelong consequences in that child’s behavior.”

The stress inflicted on a child when he or she is separated from a parent has been a prime topic in Florida immigrant communities this year, ever since the Trump Administration last spring began separating members of unauthorized immigrant families at border crossings.

However, the impact on children can be equally severe when a parent is arrested or deported in Florida.

It usually occurs suddenly and unexpectedly. And it’s difficult to explain to the child.

Rosado has worked with Michael*, 11, a student at Immokalee Community School. Michael was in the car when his father was arrested. The father was deported several months later.

In his absence, the family’s income shrunk. Michael’s mother became the family breadwinner, living in fear that she, too, could be deported. She limited her travels, and the family lived in relative isolation. The lack of social support aggravated Michael’s stress. He became depressed and defiant; his school grades dropped.

RCMA connected Michael with Rosado for treatment. Over nine months, Rosado helped Michael understand the immigration system and his father’s deportation. Michael became less aggressive and better at managing his emotions. After a year away, the father returned. That, too, required adjustments, and Rosado helped.

Rosado has a message for RCMA teachers, especially those caring for preschool-age children who are shattered by the loss of a parent.

“Never underestimate how much impact you can have when you form an attachment and become a supportive person to that child,” Rosado said.

“Your teachers are changing and saving these children’s lives.”
I am a rational woman, living a life filled with responsibility. But on rare occasions, I am 9 years old again, trembling with fear.

This dates back nearly 40 years. During my childhood, my father and uncles led a large crew of farmworkers as they migrated from Florida’s orange groves to North Carolina’s tobacco fields to Maryland’s peach orchards.

In Maryland, our extended family stayed in a big house in the orchard. One day, the men heard that authorities were planning to raid our camp. If it happened, our fathers instructed the workers, then they should run into the orchard and hide.

As for our family, we children were put to bed while my father and uncles sat on the porch all night – with shotguns. How could we sleep? I spent the night shaking and crying.

As it turned out, it was a false alarm; the expected confrontation never happened.

Yet to this day, I’m uncomfortable around immigration police such as the U.S. Border Patrol and Immigration and Customs Enforcement. And I’m a U.S. citizen, born in Florida!

I visited Mexico a few years ago and found myself near checkpoints staffed by uniformed agents of the Border Patrol and Immigration & Customs Enforcement. I immediately grew tense and nervous. Once again, I trembled, struggling to calm down.

However unnerving this is, I see some value in this latent fear. It reminds me how sensitive young children are, especially those growing up amidst the rigors of poverty. I know first-hand how lasting their traumas can be.

This, in turn, renews my appreciation for our staff.

As you can see in the accompanying articles, we have teachers with infinite patience and love. We have family-support workers who can help families unravel crisis after crisis.

Collectively, they have learned from decades of experience that if a child is unruly, it’s time to ask some sensitive, sympathetic questions.
HIGHLIGHTS

July 1, 2017 - June 30, 2018

In the wake of Hurricane Irma, Immokalee residents converged on RCMA’s headquarters complex for the community’s first hot meals; RCMA became a hub of Immokalee’s recovery efforts.

RCMA served more than 6,462 children during the fiscal year.

Gloria Padilla, a senior staff member in Immokalee, received a commendation in the Congressional Record for her tireless efforts to aid victims of Hurricane Irma.

Some 877 children were left on a waiting list because RCMA lacked the capacity or resources to serve them.

RCMA served 443 children with disabilities.

Isabel Garcia, an RCMA employee since her high school days, stepped up as interim executive director/head start director following the departure of Gayane Stepanian.
RCMA accepted some $712,000 in hurricane relief donations, and used it to help low-income families recover from storm damage.

The annual Strawberry Picking Challenge, staged by Wish Farms in Plant City, raised nearly $100,000 for RCMA.

The annual Lipman Golf Classic in Naples attracted 88 golfers and raised nearly $63,000 for RCMA.

For $2.1 million, RCMA bought 34 acres, the former campus of a Bible college south of Lakeland, with plans to address the growing farmworker demand for childcare and elementary education in the area.

RCMA returned in style to the Highway Park neighborhood of Lake Placid, where it lost a lease in 2008, opening a $1.1 million childcare center.

Students at an RCMA elementary school south of Tampa - who have posted some of the best math results in Florida - won a national competition involving online math games, along with $15,000 for their school.
PUPPETS IN THE TOOLKIT

RCMA finds a new way to teach preschoolers

Polly the Pig and Chester the Raccoon have joined RCMA’s teaching staff.

They are puppets and their arrival was the brainchild of Patricia Wiggins, an inclusion coach who helps RCMA childcare centers to fully involve their children with disabilities in classroom life. Wiggins began researching the idea last year. She learned that puppets aligned with RCMA’s Head Start-approved curriculum and had proven effective in teaching coping strategies.

RCMA ordered dozens, and they have made a splash.

Soon after a training session in September, an RCMA manager made a spur-of-the-moment decision to bring her new puppet, Polly the Pig, into a classroom of 3-year-olds in LaBelle. The children were riveted.

Inclusion Manager Shawne Thomas had one child in mind. Jack* tended to address any problem with blood-curdling screams. So with the children gathered closely around, Thomas and Polly the Pig discussed frustrations and alternatives to screaming, such as asking an adult for help.

Later in the day, something bothered Jack. He began to scream, then clapped his hand over his mouth. Jack didn’t want Polly the Pig to hear him.

Through this fall, puppets have been used to teach empathy, sharing, turn-taking, collaborative play, understanding your emotions and asking for help.

In Sebring, children bring food for Chester the Raccoon, and cover him at the end of the day so he won’t be cold overnight. During a fire drill, they expressed concern to their teacher, Aida Torres, that Chester had been left in the building.

“They totally act like this is a real live thing,” Thomas said.
The asterisk next to a name in these articles means the person’s true name was changed.

Nearly all children enrolled in RCMA childcare programs or charter schools are U.S. citizens, but many parents are not. We are protecting their identities to keep them with their children.

In the midst of an immigration debate that is emotional and multi-faceted, RCMA follows a single ironclad truth: Separating children from their parents is devastating to the children.
Redlands Christian Migrant Association, Inc.
(A not-for-profit organization)

Statement of functional expenses
For the year ended June 30, 2018
(With summarized comparative totals for 2017)

<table>
<thead>
<tr>
<th></th>
<th>Programs</th>
<th>General and Support</th>
<th>Combined Totals</th>
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<tbody>
<tr>
<td></td>
<td>Total Program Services</td>
<td>Administrative</td>
<td>Fund Raising</td>
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<tr>
<td>Personnel costs</td>
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<td></td>
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<td>Salaries</td>
<td>$ 37,092,185</td>
<td>$ 3,494,943</td>
<td>$ 152,105</td>
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<td>Payroll taxes and fringe benefits</td>
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<td>1,175,937</td>
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<td>Total personnel costs</td>
<td>46,688,880</td>
<td>4,670,880</td>
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<td>Contracted services</td>
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<td>Childcare services</td>
<td>1,894,379</td>
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<td>Other</td>
<td>220,982</td>
<td>172,413</td>
<td>6,899</td>
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<td>Food</td>
<td>1,713,938</td>
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<td>Supplies*</td>
<td>1,858,197</td>
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<td>Consumable equipment</td>
<td>855,861</td>
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<td>Transportation</td>
<td>667,619</td>
<td>59,556</td>
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<td>Out of state travel</td>
<td>67,500</td>
<td>34,154</td>
<td>707</td>
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<td>Occupancy costs</td>
<td>4,643,980</td>
<td>255,735</td>
<td>686</td>
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<td>Donated space</td>
<td>3,443,175</td>
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<td>In state travel</td>
<td>288,921</td>
<td>82,515</td>
<td>12,528</td>
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<td>Health services</td>
<td>171,090</td>
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<td>Interest</td>
<td></td>
<td>161,956</td>
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<td>Conferences and workshops</td>
<td>742,413</td>
<td>73,639</td>
<td>3,530</td>
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<td>Direct costs of fund raising events</td>
<td>-</td>
<td>-</td>
<td>116,424</td>
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<td>Scholarships</td>
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<td>Other expenses</td>
<td>1,132,244</td>
<td>270,846</td>
<td>24,650</td>
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<td>Professional fees</td>
<td>25,122</td>
<td>217,795</td>
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<td>Repairs and maintenance</td>
<td>279,818</td>
<td>56,740</td>
<td>204</td>
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<td>Depreciation</td>
<td>1,797,513</td>
<td>1,362,739</td>
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<td>Data processing</td>
<td>347,390</td>
<td>29,131</td>
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<tr>
<td>Uncollected childcare fees</td>
<td></td>
<td>2,845</td>
<td></td>
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<tr>
<td></td>
<td>$ 66,857,022</td>
<td>$ 7,654,682</td>
<td>$ 346,996</td>
</tr>
</tbody>
</table>

* Includes $59,096 of donated supplies
Redlands Christian Migrant Association, Inc.  
(A not-for-profit organization)  

**Statement of financial position**  
For the year ended June 30, 2018  
(With summarized comparative totals for 2017)

<table>
<thead>
<tr>
<th></th>
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<th></th>
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</thead>
<tbody>
<tr>
<td>Grants - federal, state and local agencies</td>
<td>$60,321,606</td>
<td>$911,821</td>
<td>$61,233,427</td>
<td>$59,927,130</td>
<td></td>
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<tr>
<td>- counties and municipalities</td>
<td>58,000</td>
<td>58,000</td>
<td>118,000</td>
<td></td>
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<tr>
<td>- charter schools revenues</td>
<td>4,560,083</td>
<td>4,560,083</td>
<td>4,508,071</td>
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<td></td>
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<tr>
<td>Other revenues:</td>
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<td></td>
<td></td>
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<tr>
<td>Childcare fees</td>
<td>677,835</td>
<td>785,734</td>
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<td>Rental Income</td>
<td>161,560</td>
<td>20,965</td>
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<tr>
<td>Interest, investment and other income</td>
<td>70,663</td>
<td>180,783</td>
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<tr>
<td>Fund raising events</td>
<td>383,956</td>
<td>392,717</td>
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<tr>
<td>Hurricane revenue</td>
<td>783,974</td>
<td>951,207</td>
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<tr>
<td>Contributions - Local</td>
<td>162,745</td>
<td>178,212</td>
<td>180,827</td>
<td>178,212</td>
<td>180,827</td>
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<tr>
<td>- Agriculture</td>
<td>34,000</td>
<td>40,596</td>
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<tr>
<td>- United Way</td>
<td>401,447</td>
<td>422,764</td>
<td></td>
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<td></td>
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<tr>
<td>- Other</td>
<td>184,228</td>
<td>133,933</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>- for Charter Schools</td>
<td>481,898</td>
<td>515,163</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Donated services and occupancy costs</td>
<td>3,503,269</td>
<td>3,406,487</td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td></td>
<td>71,785,264</td>
<td>70,633,170</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Functional Expenses**

| Program services | 66,857,022 | 63,865,340 | | | | |
| General and administrative | 7,654,682 | 6,980,061 | | | | |
| Fund raising | 346,996 | 265,322 | | | | |
| | 74,858,700 | 71,110,723 | | | | |

**Excess of revenues and contributions over expenses**

(3,073,436) (1,978,915) (477,553) | (3,073,436) | (1,978,915) | (477,553) | | | |

**Other increases (decreases) in net assets:**

| Net assets released from restriction | 1,606,304 | (1,606,304) | | | | |
| Other increases in net assets | 25,402 | 109,669 | | | | |
| | (1,441,730) | (367,884) | | | | |

**Net Increase in Net Assets**

Net assets - beginning of year | 21,681,466 | | | | | |

Net Assets - end of year | $11,012,485 | $8,347,584 | $19,360,069 | $21,313,582 | | | |

*Certain amounts have been reclassified for comparative purposes*
OUR CONTRIBUTORS

$100,000 - $499,999

Board of County Commissioners, Indian River County
Florida Specialty Crop Foundation
Naples Children & Education Foundation
Save the Children
The Children's Trust
The Spurlino Foundation
United Way of Miami Dade
United Way Suncoast
Wish Farms

$50,000 - $99,999

Children's Services Council of Palm Beach County
Community Foundation of Tampa Bay, Inc.
Lipman Family Farms
UnidosUS
United Way Of Central Florida
United Way of Collier County
Eileen M. Forde

$25,000 - $49,999

Community Foundation of Northern Colorado
David Retik Christopher Mello Foundation
John's Island Foundation, Inc.
Miami Foundation
Nutter, McClennen & Fish LLP
Southwest Florida Community Foundation
The Bernard A. Egan Foundation, Inc.

$10,000 - $24,999

Ag Angels Inc.
A.L. Mailman Family Foundation
Apex Data Solutions, LLC
Board of County Commissioners, Hillsborough County
Church World Service, Inc.
Community Foundation of Collier County
District Board of Trustees, Miami Dade College
Duda & Sons, Inc. and Subsidiaries
Food & Supply Source
Immokalee Non Profit Housing, Inc.
Interiors by Steven G.
John's Island Community Service League
Matific USA
Monte Package Company
Ocean Reef Community Foundation, Inc.
Quail Valley Charities, Inc.
Richard M. Schulze Family Foundation
Solidarity Giving
The Agua Fund
United Way of Lee, Hendry, and Glades Counties
United Way of Indian River
Bland Jensen
Katherine G. Sproul
Michael J. Katin
Morgan & Nora Roberts
Thomas F. & Donna L. Gaffney
William & Marianne Ferrari

$5,000 - $9,999

Ag-Mart Produce, Inc.
Arthrex, Inc.
Big Bend Charity Golf Fund
Board of County Commissioners, Palm Beach County
Bryson Foundation, LTD
Driscoll Strawberry Associates
Early Learning Coalition of Pasco & Hernando Counties
Farm Credit of Florida
Florida Fruit & Vegetable Association
Florida Sweet Corn Exchange
Florida's Natural Growers Foundation, Inc.
Interfaith Social Action Council, Inc.
Mabel and Ellsworth Simmons Charitable Foundation, Inc.
PepsiCo
Plant Food Systems, Inc.
Publix Super Markets Charities, Inc.
St. Agnes Catholic Church
The Bridge Fund Inc.
The Ferdinand & Ann Duda Foundation
Westfield Insurance Foundation
Alfred Estrada
Anneliese Duncan
Bill & Phyllis Coats
Dylan Lobo
Gary Ellis
Kathleen A. Mattes
Paul & Stella B. Covill
Thomas R. & Joy M. Jackson
U.S. Representative Mario Díaz-Balart

$1,000 - $4,999

A&B Packing Equipment Inc
Academy of the Holy Names
AG Labor LLC
Amalie Oil Company
American Institute of Chemical Engineers
ATP Logistics, Inc.
Baldwin Krystyn Sherman
Barron Collier Jr. Foundation, Inc.
Bat Yam Temple of The Islands
BB&T Charitable
Blitstein Design Associates
Center State Bank
Champion For Children Foundation
Clark Family Fund
CoBank- Sharing Success Program
Collier Enterprises Management, Inc.
Complete Restaurant Equipment
Construction Technology Group Foundation, Inc.
Ehrlich Pest Control
Element Three
Emmanuel Evangelical Lutheran Church
Everglades Equipment Group
Farm Credit of Central Florida, FLCA
Fischbach Land Company LLC
Florida Gulf Coast University Foundation
Florida Strawberry Festival, Inc.
Florida Strawberry Research & Education Foundation
Florida Tomato Exchange
Florida Work Comp Specialist Inc.
Foley & Lardner LLP
Fort Myers Seventh Day Adventist Church
Garcia & Ortiz, P.A.
Gargiulo, Inc.
Homestead-Miami Speedway
Howard Fertilizer & Chemical
International Paper
James Irrigation
Jarrett-Scott Ford
John J. Jerue Truck Broker, Inc.
Lakeshore Learning Materials
M.E. Wilson Company, Inc.
Main Street Produce
Maaco Supply, Inc.
Naples Heritage Golf & Country Club
National Educational Systems, Inc.
Nelson Family Fund
Network For Good
New Tampa Chiropractic and Injury Center
Norris Family Charitable Foundation Trust
Paradise, Inc.
Patterson Companies
Pavese Law Firm
Peace River Packing Company
Peninsula Packing Company
Procacci Brothers
Publix Super Markets, Inc. - Lakeland
RCS Company of Tampa, Inc.
Sherloq Group, Inc.
Spring Valley Farms, LLC
St. Augustine of Canterbury Episcopal Church
St. John United Methodist Church
STAPLES
Staples Foundation, Inc.
Sun Microstamping Technologies
Temp Labor, LLC
The Community Church of Vero Beach
The Royal Foundation, Inc.
The Saint Paul Foundation
Tropicana Manufacturing Company
Trucom Inc.
US Managed Care Services LLC
US Sugar Corporation
Valent BioSciences
Wedgeworth Farms
Art & Teresa R. Craig
Bonnie Raitt
Brad & Patricia Young
Bryan Clarke
Carl Von Dem Bussche
Catherine R. Sharoky & David Branshaw
Charles A. & Sandy Abookire
HEAD START PROGRAM STATISTICS

Program year 2017-2018

RCMA public and private funds

$ 1,665,283
$ 4,560,083
$ 3,503,269

$ 677,835
$ 232,223

$ 62,241,092

Total number of children & families served by funding source

<table>
<thead>
<tr>
<th></th>
<th>children</th>
<th>families</th>
<th>pregnant women</th>
</tr>
</thead>
<tbody>
<tr>
<td>Early Head Start (EHS)</td>
<td>752</td>
<td>662</td>
<td>22</td>
</tr>
<tr>
<td>Head Start (HS)</td>
<td>1211</td>
<td>1104</td>
<td>n/a</td>
</tr>
<tr>
<td>Migrant and Seasonal Head Start (MSHS)</td>
<td>1451</td>
<td>1104</td>
<td>1</td>
</tr>
<tr>
<td>Early Migrant Seasonal Head Start Child Care Partnership (EMSHSCCP)</td>
<td>228</td>
<td>211</td>
<td>n/a</td>
</tr>
</tbody>
</table>

Average monthly enrollment
(as a percentage of funded enrollment)

<table>
<thead>
<tr>
<th>Source</th>
<th>Funded Enrollment</th>
<th>Average Monthly Enrollment as a % of Enrollment</th>
</tr>
</thead>
<tbody>
<tr>
<td>EMSHSCCP</td>
<td>204</td>
<td>100% (220 served cumulatively)</td>
</tr>
<tr>
<td>MSHS</td>
<td></td>
<td>1700 (1722 served cumulatively)</td>
</tr>
<tr>
<td>HS</td>
<td></td>
<td>951 100%</td>
</tr>
<tr>
<td>EHS</td>
<td></td>
<td>536 100%</td>
</tr>
</tbody>
</table>

Parent involvement

<table>
<thead>
<tr>
<th>Source</th>
<th>community volunteers</th>
<th>parent volunteers</th>
</tr>
</thead>
<tbody>
<tr>
<td>EHS</td>
<td>777</td>
<td>639</td>
</tr>
<tr>
<td>HS</td>
<td>114</td>
<td>939</td>
</tr>
<tr>
<td>MSHS</td>
<td>1690</td>
<td>1524</td>
</tr>
<tr>
<td>EMSHSCCP</td>
<td>384</td>
<td>236</td>
</tr>
<tr>
<td>Total</td>
<td>4237</td>
<td>3338</td>
</tr>
</tbody>
</table>
Children and families served by eligibility category

<table>
<thead>
<tr>
<th>Income below 100% of Federal Poverty line</th>
<th>Public Assistance (TANF, SSI)</th>
<th>Foster child</th>
<th>Homeless</th>
<th>Over Income</th>
</tr>
</thead>
<tbody>
<tr>
<td>EHS</td>
<td>80%</td>
<td>12%</td>
<td>2%</td>
<td>2%</td>
</tr>
<tr>
<td>HS</td>
<td>81%</td>
<td>10%</td>
<td>0%</td>
<td>3%</td>
</tr>
<tr>
<td>MSHS</td>
<td>77%</td>
<td>5%</td>
<td>0%</td>
<td>1%</td>
</tr>
<tr>
<td>EMSH</td>
<td>97%</td>
<td>2%</td>
<td>.4%</td>
<td>10%</td>
</tr>
<tr>
<td>SCCP</td>
<td></td>
<td></td>
<td></td>
<td>2.2%</td>
</tr>
</tbody>
</table>

- **Income below 100% of Federal Poverty line**
  - EHS: 80%
  - HS: 81%
  - MSHS: 77%
  - EMSH: 97%
  - SCCP: 81%

- **Public Assistance (TANF, SSI)**
  - EHS: 12%
  - HS: 10%
  - MSHS: 2%
  - EMSH: 0%
  - SCCP: .4%

- **Foster child**
  - EHS: 5%
  - HS: 2%
  - MSHS: 0%
  - EMSH: .4%
  - SCCP: 11%

- **Homeless**
  - EHS: 2%
  - HS: 3%
  - MSHS: 2%
  - EMSH: .4%
  - SCCP: 1%

- **Over Income**
  - EHS: 1%
  - HS: 5%
  - MSHS: 10%
  - EMSH: 2.2%

---

**Infant & toddler preventive dental services**

- **0-2 years old**
  - EMSHSCCP: 98%
  - MSHS: 90%
  - EHS: 90%

- **% of children up-to-date**
  - 0% 20% 40% 60% 80% 100%

---

**Preschool dental services**

- **3-5 years old**
  - MSHS: 100%
  - HS: 87%

- **% of children completed a professional dental exam**
  - 0% 20% 40% 60% 80% 100%

---

**Medical services**

- **EMSHPCCP**
  - 99%
- **MSHS**
  - 99%
- **HS**
  - 99%
- **EHS**
  - 97%

- **% of children up-to-date**
  - 96% 96% 97% 97% 98% 99% 99% 100%

---

**Children with disabilities**

- **EHS**
  - 18%
- **HS**
  - 12%
- **MSHS**
  - 9%
- **EMSHSCCP**
  - 14%
## OUR REACH

<table>
<thead>
<tr>
<th>County</th>
<th>Children</th>
<th>Centers</th>
<th>Partners</th>
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<tbody>
<tr>
<td><strong>COLLIER</strong></td>
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</tr>
<tr>
<td></td>
<td>953</td>
<td>6</td>
<td>26</td>
</tr>
<tr>
<td></td>
<td></td>
<td>6 centers</td>
<td>1 charter school</td>
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<tr>
<td><strong>DESO TO</strong></td>
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<tr>
<td></td>
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<td><strong>FLAGER</strong></td>
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<td><strong>GLADES</strong></td>
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<td></td>
<td>1618</td>
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<td>2 charter schools</td>
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<td><strong>HENDRY</strong></td>
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<td></td>
<td>463</td>
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<td><strong>HIGHLANDS</strong></td>
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<td>232</td>
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